Using situational crime prevention to address illegal wildlife trade: *a toolkit*





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Using situational crime prevention to address illegal wildlife trade: a toolkit

This toolkit has been developed by Fauna & Flora International, under its Wildlife Trade Initiative.

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Questions and comments on the toolkit are welcome and can be sent to Fauna & Flora International via the contact point listed here: www.fauna-flora.org/approaches/situational-crime-prevention

This toolkit is provided to help organisations improve their responses to illegal wildlife trade. It is intended as a general guide and does not claim to be suitable for every organisation in every situation. While we endeavour to keep the toolkit up to date and correct, and we hope organisations will use and benefit from it, it is not intended to be relied on, in particular as advice on ways to avoid legal liability or losses, or as any authoritative statement of any laws or legal position. Users of this toolkit should consider and mitigate against any safety, ethical and legal risks to both the participant and interviewer throughout the collection, processing, storage and sharing of information. Users should inform themselves of the legal framework in relevant jurisdictions which may affect their projects and operations.

In working with named individuals and organisations on this toolkit, FFI neither makes nor implies any endorsement of the work or statements or opinions of such individuals and organisations outside the context of this toolkit.

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Introduction

Purpose of this toolkit

This toolkit aims to help conservation practitioners develop an illegal wildlife trade (IWT) prevention strategy¹ to reduce opportunities for illegal activity e.g. illegal harvest, transportation or sale. It harnesses situational crime prevention (SCP), one of several evidence-based approaches used by criminologists to prevent specific illegal activities. It does not directly seek to implement social reform or address root causes of illegal activity e.g. poverty or inequality.

Applying this toolkit will help you to:



Why use this toolkit

Most efforts to address IWT in conservation have focused on strengthening law enforcement and criminal justice responses, such as having more frequent ranger patrols and longer prison sentences. These approaches are often reactive, relying on the criminal justice system to change behaviour and compel compliance, which in turn requires well-resourced, well-governed and non-corrupt law enforcement systems. While these approaches aim to deter illegal activity, research suggests that harsher sentencing can be ineffective, and sometimes counter-productive². Moreover, these approaches tend to take place after the crime has been committed and the impacts on biodiversity become irreparable.

IWT is a complex, context-specific and highly varied product of human behaviour. Addressing this problem effectively therefore requires interdisciplinary approaches, including drawing on learning and evidence from criminology. Broadly speaking, SCP is a proactive approach that aims, through careful analysis of the unique context of the problem, to prevent the illegal activity from taking place. In the case of illegal hunting or harvest of wildlife species, this means focusing on preventing biodiversity damage altogether, rather than detecting and punishing the harm caused

1. For global project design resources to support project planning more broadly, see: https://conservationstandards.org/. If you are in the process of developing (or reviewing) a project-level theory of change, we suggest you use this toolkit to inform this wider planning when a key component of your project focuses on preventing and reducing illegal activity. For information about theory of changes, see Measuring Impact. 2016. Conservation Enterprises: Using a Theory of Change Approach to Examine Evidence for Biodiversity Conservation. USAID Office of Forestry and Biodiversity/

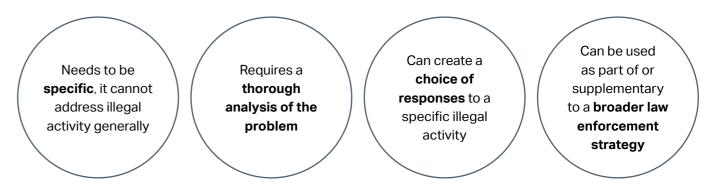
2. Wilson, L. and Boratto, R. (2020). Conservation, wildlife crime, and tough-on-crime policies: Lessons from the criminological literature. Biological Conservation. 251, 108810. http://dx.doi.org/10.1016/i,biocon.2020.108810

The crucial role of Indigenous Peoples and Local Communities (IPLCs) who live close to wildlife in addressing IWT is increasingly recognised. However, IPLCs can sometimes be negatively affected by heavy-handed, militarised approaches to tackling IWT, which seldom distinguish between illegal actions driven by large scale profits and those driven by poverty³. As such, moving beyond reactive law enforcement towards more holistic approaches like SCP, has the potential to not only to help us be more effective in curbing IWT, but to move towards more inclusive and socially just approaches.

What is situational crime prevention

SCP⁴ focuses on the immediate environment, recognising the possibility that any individual is theoretically capable of participating in illegal activity given the opportunity. SCP acknowledges that an individual is influenced by their immediate environment and will make decisions depending on how difficult, risky, rewarding, provoking or excusable the conditions are. SCP interventions to reduce the likelihood of a motivated individual engaging in the illegal activity are informed by a comprehensive breakdown of how exactly illegal activity occurs in order to find targeted and creative solutions. They do not aim to profile particular individuals, but to better understand the situation so as to design targeted interventions.

Generally, situational crime prevention:



SCP has been applied effectively to a range of crimes globally, including violent crime, property crime, drug trafficking, international terrorism, maritime piracy, and even legal, unwanted behaviours such as suicide. Evidence for its effectiveness is substantial^{5.6}, and, as such, SCP also offers potential to reduce or halt illegal wildlife trade.

3. Roe, D. (2015). Beyond enforcement: engaging communities in tackling wildlife crime, IIED. https://pubs.iied.org/17293iied

4. Cornish, D. B. & Clarke, R.V. (2003). Opportunities, precipitators and criminal decisions: A reply to Wortley's critique of situational crime prevention. Crime Prevention Studies. 16, 41–96. https:// live-cpop.ws.asu.edu/sites/default/files/Responses/crime_prevention/PDEs/Cornish&Clarke.pdf

5. Eck J.E. & Clarke R.V. (2019). Situational Crime Prevention: Theory, Practice and Evidence. In: Krohn M., Hendrix N., Penly Hall G., Lizotte A. (eds) Handbook on Crime and Deviance. Handbooks of Sociology and Social Research. Springer, Cham. https://doi.org/10.1007/978-3-030-20779-3_18

6. Guerette, R.T. & Bowers, K.J. (2009). Assessing the extent of crime displacement and diffusion of benefits: a review of situational crime prevention evaluations. Criminology. 47(4), 1331-1368. https://www.researchgate.net/publication/229732660_Assessing_the_extent_of_crime_displacement_and_diffusion_of_benefits_A_review_of_situational_crime_prevention_evaluations

Examples of situational crime prevention success stories

Violent crime⁷

Between 1983-1993, Jersey city in the US was experiencing an increase in reported violent crime, including robberies, street fights and drug market violence. In response, violent crime places were identified and analysed to better understand the problem by speaking with community members and reviewing official data.

Collaboration with community members was crucial in designing and evaluating the effectiveness of interventions. 28 different types of strategic interventions were carried out in targeted violent crime places and focused on improving the social disorder of a place, such as by cleaning up the environment physically (e.g. litter picking, fixing holes in fences, improving lighting), adding signs explaining rules, or through official maintenance orders (e.g. foot patrols, dispersing groups of loiters).

Interventions were assessed by regularly speaking with community members and adapting them if they were ineffective or the nature of the crime problem changed (noting that physical and social observation data were considered more reliable and valid assessments than official data).

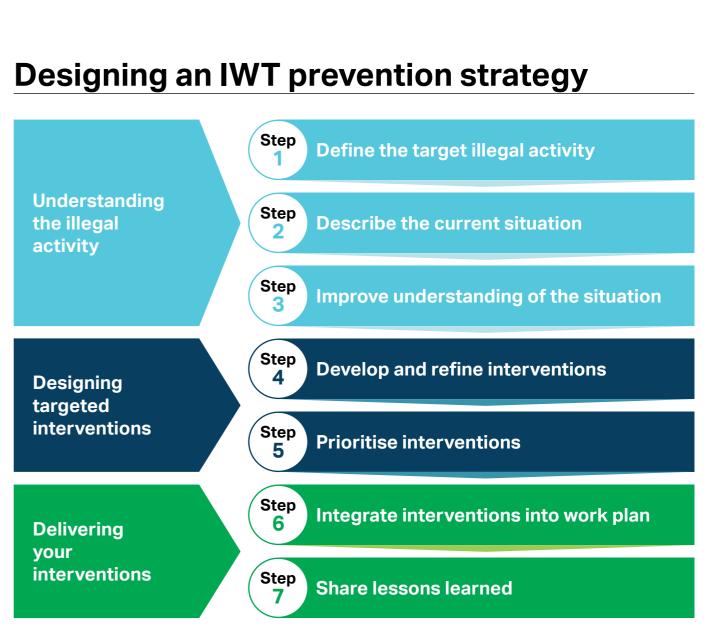
After 6 months, 91% of interventions were effective in reducing violent crime, with little evidence that they were displaced into other areas.

Drug trafficking[®]

The consumption of ecstasy has been a global trafficking problem since the 1990s, with much of the production coming from a select few countries, including the Netherlands, which was producing 42% of worldwide seizures in 2008.

Pills from the Netherlands were more profitable to smuggle due to their reported higher quality, lower production costs and higher street value in other countries. In this instance, an anti-drug initiative analysed the structures of the illicit networks, particularly those that were facilitating the production of ecstasy. Recognising the need for specialised tools in ecstasy production, notably flasks and glass mantles, the police in the Netherlands initiated a campaign to raise awareness amongst glassblowers. Although trade of glasswork wasn't illegal, glassblowing companies didn't realise that their glassware was being used by synthetic drug producers and that they were liable according to the Dutch penal code. Through this initiative, glassblowers were trained to recognise signs of purchases for illegal activity and how they could report suspicious behaviour to protect themselves from being criminally liable. This effectively disrupted access to facilitators and the tools needed for the production of synthetic drugs, with one example of a large glass trader refusing to trade with suspected drug producers.

Due to the success of this initiative, it was further replicated by police in other countries to raise awareness among international companies and their liability under Dutch laws, and is reflective of applying SCP techniques at a local level to target large-scale transboundary trafficking.



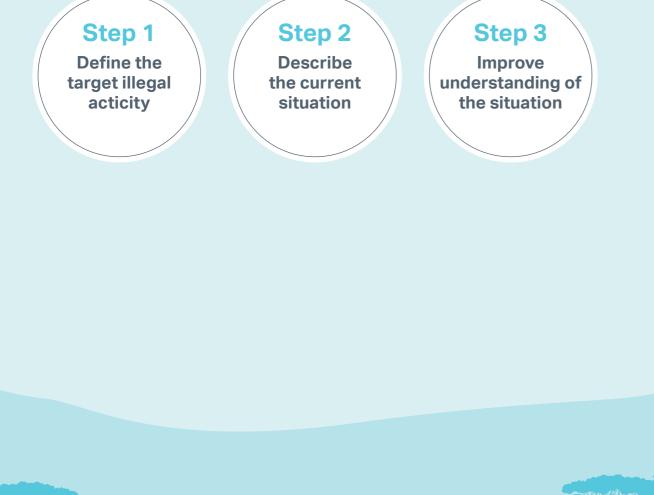
Collaborative

We suggest involving a range of key stakeholders and have developed resources to help you to facilitate this process. These can be found in the Extra tools section. If you do not have the resources to carry out all of the research required to fully understand the context of an illegal wildlife trade activity, this process can be shared with a research partner who could help you carry out Steps 1-3.

7. Braga, A., D. Weisburd, E. Waring, L. Mazerolle, W. Spelman and F. Gajewski. (1999). Problem-Oriented Policing in Violent Crime Places: A Random 37(3):541-580 https://popc su.edu/sites/default/files/30-braga_et_al-problem-oriented_policing_in_violent_crime_pl_0.pdf

8. Kleemans, E.R., Soudijn, M. R. J. & Weenink, A. (2010). Situational crime prevention and cross-border crime. In Clarke, R. & Tilley, N. (Eds.). (2010). Situational Prevention of Organisec Crimes (1st ed.). Willan. https://doi.org/10.4324/9781843929727 / https://www.researchgate.net/publication/260495302_Situational_crime_prevention_and_cross-border_crime







Step 1: Define the target illegal activity

An effective IWT prevention strategy should target a specific illegal activity involving specific species or products⁹. The more detailed your understanding of the illegal activity, the better you can tailor your interventions. The more specific your interventions, the more likely they are to succeed in preventing the activity targeted.



When considering which illegal activity to focus on, it is useful to understand the local and international legal frameworks and which element of the activity is illegal. For example, it may be legal to hunt a certain species, but only with permits, in which case your illegal activity may focus more on document forgery. You should also consider the situational context behind the creation of the relevant legislation and regulations, such as whether customary rights have been or should have been included, or whether they need to be updated.

You may find that your target illegal activity will remain fairly broad at this initial stage and become more specific when you begin describing the situation in the next stage. For instance, to begin with, your objective may broadly be 'Reduced illegal trade of Steppe tortoise in Central Asia', and later uncover the different types of trades, consumers and traders, e.g. 'Illegal pet trade in Steppe tortoise from Kazakhstan to Russia' and 'Poaching of Steppe tortoise eggs for use by local healers in Kyrgyzstan' and 'Poaching Steppe tortoise for consumption of meat by Chinese construction workers living in Tajikistan'. Each of these activities will likely involve different steps, people and places. As such, each of these specific activities will require separate targeted interventions.

If the illegal trade activity you are focusing on is carried out by different actors who have different motivations (e.g. if the same species is targeted by local hunters for provincial restaurants and also external professional hunters for transboundary trafficking), or if the various actors involved in removing the target species use different methods, then you may need to do a separate analysis for each, or choose which to focus on. It is therefore important to decide which specific illegal activity you will be focusing on and define your target activity accordingly. You may also need to revisit your defined target illegal activity once you have completed Steps 2 and 3, as this may allow you to further refine your focus.

For the purposes of this toolkit, we will be drawing on the example: Reducing illegal snare hunting by outside professional hunters in protected areas in the Annamite Mountains in Vietnam, by project end.¹⁰

Define your target illegal activity here:

Our target illegal activity is:

To reduce illegal snare hunting by outside professional hunters in protected areas in the Annamite Mountains in Vietnam by the project end.

9. For a breakdown of motivations behind use, see: Thomas-Walters et al. (2019). Motivations for the use and consumption of wildlife products. Conservation Practice and Policy, 35(2), 483-491. https://doi.org/10.1111/cobi.13578

10. Adapted from Viollaz, J., Long, B., Trung, C.T. et al. (2021) Using crime script analysis to understand wildlife poaching in Vietnam. Ambio 50, 1378–1393. https://doi.org/10.1007/s13280-020-01498-3

Step 2: Describe the current situation

To develop an IWT prevention strategy we first need to fully understand the current situation, including understanding 1) the steps, people, places and times involved in the target illegal activity and 2) current interventions that are in place.

Crime scripting

To understand the target illegal activity, we first need to understand the chain of events and individual choices made before, during and after. This helps us to identify points to reduce opportunities to engage in the illegal activity along this chain of events. One way to do this is to develop a crime script.

A crime script¹¹ is a step-by-step account of the actions and decision-making processes involved in carrying out an illegal activity, including all the people, places and times involved (Table 1). Crime scripting should cover the entire sequence of actions from preparation (e.g. recruitment, researching locations, procuring tools, financing) and pre-activity (e.g. travelling to site, laying snares, bribing individuals), to undertaking the illegal activity (e.g. shooting or snaring target) and post-activity (e.g. removing pelt, escaping the scene, processing, sale, laundering money)¹².

Table 1: Crime script

Stage	Steps	Where/Place	When/Time	Who/People	Source
Preparation	• The steps taken to prepare for the target illegal activity e.g. recruitment	• The physical or virtual locations where the steps in the target illegal activity happen	• The times in the day, month, year or season when the steps in the target illegal activity happen	• The general typologies of people and genders, based on their roles in the target illegal activity	• How your information was collected (e.g. interviews)
Pre-activity	• The steps taken immediately before the target illegal activity e.g. entering a protected area				
lllegal activity	• The target illegal activity e.g. shooting/killing a species				
Post activity	• The steps taken after the target illegal activity until it is concluded e.g. leaving the site and selling species to a trader				

Documenting your sources of information (e.g. SMART data, journal articles, ranger interviews, village focus groups etc.) at each stage will help you to design ways of monitoring and evaluating your chosen intervention, building on data that is already being collected.

You can find examples of completed crime scripts in the Poaching Diaries¹³ and the Further Reading section.

13. Lemieux, A.M. (2020). The poaching diaries: Crime scripting for wilderness problems. Volume 1. https://popcenter.asu.edu/sites/default/files/the_poaching_diaries_vol. 1 crime scripting for wilderness problems lemieux 2020.pdf

It is useful to familiarise yourself with how illegal activity, or crime, can happen. In general, crime needs the convergence across time and space¹⁴ of a motivated individual (e.g. professional outside hunter), a suitable target (e.g. civet), and the absence of a capable guardian of the target (i.e. species guardian), of the place (i.e. place manager) or of the motivated individual (i.e. influential individual or handler) (Figure 1). These places of convergence can be mapped to show hotspots¹⁵ of where illegal activity is concentrated, and the places that facilitate the planning, equipping and recruitment outside of the illegal activity itself¹⁶. It is assumed that the motivated individual is generally rational and makes their decisions based on an analysis of the costs and benefits, as well as is influenced or prompted by their immediate environment¹⁷. In turn, this means that crime can be prevented by steering motivated offenders away from making decisions that lead them to harvest, trade or sell suitable targets at certain points in time and in key physical or virtual places, or in the places that facilitate this. This can be done, for example, by implementing interventions that increase their (perceived) risk of being caught.

Figure 1. Problem analysis triangle¹⁸



14. Cohen, L. E., and Felson, M. (1979). Social change and crime rate trends: A routine activity approach. American Sociological Review, 44, 588-608 http://faculty.washington.edu/matsueda/courses/587/readings/Cohen%20and%20Felson%201979%20Routine%20Activities.pdf 15, Eck. J. E., and Weisburd, D. (Eds.) (1995), Crime and place, Crime Prevention Studies, Vol. 4, Monsey, NY: Criminal Justice Press https://www.researchgate.net/publication/245815360 Crime Places in Crime Theory 16. Madensen, T.D., Herold, M., Hammer, M.G. and Christenson, B. (2017). Place-based investigations to disrupt crime place networks. The Police Chief. https://www.theiacp.org/sites/default/files/Research%20Center/RIB-Place-Based-Investigations-to-Disrupt-Crime-Place-Networks%20(1)%20(1).pdf17. Wortley, R. K. (2008). Situational precipitators of crime. In R. Wortley & L. Mazerolle (Eds.), Environmental criminology and crime analysis (pp. 48–69). Portland, OR: Willan Publishing. https://discovery.ucl.ac.uk/id/eprint/1530193/1/Wortley%202017%20Situational%20Precipitators.pdf 18. Adapted from Clarke, R. V. and Eck J. E. (2005). Crime Analysis for Problem Solvers in 60 Small Steps. Washington DC: Office of Community Orientated Policing Services. https:// cops.usdoj.gov/RIC/Publications/cops-w0047-pub.pdf

TARGET

Species

^{11.} Cornish, D. B. (1994). The procedural analysis of offending and its relevance for situational prevention. Crime Prevention Studies, 3, 151–196.

https://www.popcenter.org/sites/default/files/library/crimeprevention/volume 03/06 cornish-2.pdf

^{12.} Tompson, L., & Chainey, S. (2011). Profiling illegal waste activity: Using crime scripts as a data collection and analytical strategy. European Journal of Criminal Policy and Research, 17(3), 179-201. https://doi.org/10.1007/s10610-011-9146-y

Who to involve

(177)

To create the crime script, we suggest working with key stakeholders who know about different steps involved in the target illegal activity from beginning to end. This might include, for example, rangers, guides, Indigenous Peoples and Local Communities (IPLCs), market traders, local citizens, researchers, law enforcement personnel, judicial courts, correctional agencies and known individuals that are (or have been in the past) involved in the target illegal activity.

For some stakeholder groups, it might be appropriate to do this in a workshop setting; Tool 1: How to develop targeted interventions: facilitator notes and accompanying PowerPoint can help you run this workshop. Alternatively, it might be more appropriate to interview stakeholders individually or in small groups, and then draw on this information following the Tool 1 workshop activities in a smaller, strategic project team. Tool 2: How to describe the current situation: guidance on research approaches provides guidance on what type of information needs to be collected when speaking to stakeholders.

It might be useful to complete a stakeholder analysis to identify key individuals (women and men) and organisations who might have an interest in and be positively or negatively impacted by the target illegal activity and the interventions proposed, and are involved in any existing interventions that are in place. Remember to consider appropriate language to use with each stakeholder group, particularly around the framing of the illegal activity.

Developing your crime script

To complete your crime script, you will need to gather existing information. It is likely that you may also need to undertake research to verify and address gaps in your understanding. Using a combination of sources of information will help you to triangulate information and build understanding of the chain of events around the target illegal activity.

Specifically, you are seeking to answer the following questions:

- Who is involved at each of the stages¹⁹? What factors influence their ability to be involved? Do roles differ based on gender?
- What occurs at each stage? What specific stages are necessary for the illegal trade to be successful? What is needed in order for the stage to occur (e.g. funding, resources, etc.)?
- When are specific activities likely to occur (e.g. time of day, season, etc.)?
- What current interventions address the illegal activity at specific stages, and by which stakeholders?

Useful information gathering approaches include:

- Interviewing primary sources, e.g. rangers, guides, market traders, local citizens, researchers, law enforcement personnel, active/past offenders.
- Reviewing secondary sources such as police reports, court records, crime analyses, biological monitoring data, academic and grey literature.

19. For useful typologies, see Phelps, J., Biggs, F. and Webb, E. (2016). Tools and terms for understanding illegal wildlife trade. Frontiers in Ecology and the Environment, 14(9). https://www.researchgate.net/publication/308487277_Tools_and_terms_for_understanding_illegal_wildlife_trade

Useful approaches for analysis of the data collected include²⁰:

- Mapping data geographically to help understand key places involved.
- Coding qualitative data (e.g. from interviews) to identify the people, places and times involved.
- '80/20 analysis'²¹ to help identify the people, places and times involved in the majority of the target illegal activity.



Remember to ensure that data is collected, shared, and managed according to the country's data protection laws and regulations, and in a manner that minimizes risk of harm to those linked to any data that may be sensitive.

Remember to think about the different roles of men and women, and ensure that gender is recorded and considered in data collection and analysis.

20. Borrion, H. (2013). Quality assurance in crime scripting. Crime Science, 2(1), 6. https://crimesciencejournal.biomedcentral.com/articles/10.1186/2193-7680-2-6 21. Clarke, R. V. and Eck J. E. (2005). Crime Analysis for Problem Solvers in 60 Small Steps. Washington DC: Office of Community Oriented Policing Services. https://cops.usdoi.gov/RIC/Publications/cops-w0047-pub.pdf

Table 2: Script of the chain events before, during and after the target illegal activity

Stage	▶ Steps	Where/Place	When/Time	Who/People	Source Example case study
Preparation	 Find group of 4+ people that know each other Travel by motorbike, coach, train from other provinces When near protected area, evaluate conditions and buy supplies locally (if possible) Get info on species locations from regional male logisticians and male buyers Avoid conflict with local male hunters so not reported to authorities 	 Home provinces Villages outside the protected area Supply store in community 	Unknown	 Outside professional male hunters Local male and female supply store sellers Regional male logisticians Male buyers Local male hunters 	Focus groups with male and female researchers and practitioners who work with communities Interviews with local male rangers Interviews with male and female community members
Pre-activity	 Travel at night to avoid local hunters, locals, and rangers Enter the protected area at night or evening so they are not recognised or seen by villagers or rangers Stay 3-6 months Use plastic sheets and waterproof supplies to build camp Build strong, more waterproof shelters that require a lot of time and effort to build Use excellent forest navigation skills and move camp regularly to avoid detection or when run out of wildlife to catch 	• Protected area	• Evening/night time • 3-6 months duration	• Outside professional male hunters	Focus groups with male and female researchers and practitioners who work with communities Interviews with local male rangers Interviews with male and female community members

Table 2: Continued

Stage	Steps	Where/Place	Wher
Illegal activity	 Set many and sophisticated snares far from camp Stay in the protected area until run out of rice or have a lot of product I-2 people may exit while still camping in the park to sell products to regional male logistician to make money to buy rice and salt from villagers Exit the protected area 	 Protected area Village market Supply store in community 	Unknow
Post activity	 Make appointment with regional male logisticians to pick up products from a secret location Sell everything to regional male logisticians, part of their large network Keep only small, processed and high value items for themselves 	• Secret location	Unknow

en/Time

Who/People

• Outside professional male hunters

· Regional male logistician

· Male and female villagers

· Local male and female supply store sellers

Source

Focus groups with male and female researchers and practitioners who work with communities

Interviews with local male rangers

Interviews with male and female community members

• Outside professional male hunters

· Regional male. logisticians

Focus groups with male and female researchers and practitioners who work with communities

Interviews with local male rangers

Interviews with male and female community members

Review your understanding

Once you have completed your crime script table, review whether any knowledge gaps remain, and whether further research is needed **(Table 3)**. SCP interventions need to be **specific** and be based on a thorough analysis of the illegal activity. Based on your completed crime script, assess if you know enough about the situation to proceed to using SCP to develop targeted interventions.

As illegal activity is dynamic and changes over time, your crime script should be reviewed as part of routine adaptive project management. By recording your sources of information, these updates can be made systematically.

Table 3: Assessment of existing knowledge in chain of events around illegal activity

Stage	•	•	-	-	•	Knowledge gaps
Preparation						When and where is the outside professional male hunter group created and how are people chosen?
						When do the outside professional male hunters travel to the protected area and how? Where do they stay when they arrive but before entering the protected area?
						Where are the regional male logisticians and male buyers from? Where do they meet with outside professional male hunters?
Pre-activity						Where do they enter the protected area and why? How do they pick these locations?
						What time of the year do they enter and stay in the protected area?
						Where do they set up camp and why do they pick those locations?
		ë	6)	<u>0</u>		When do they decide to move and how do they select their next site?
	sd	Plac	Tim	eopl	e	Where and when do they lay snares? How do they decide where to do so?
Illegal activity	Steps	Where/Place	When/Time	Who/People	Source	Where and when do the outside professional male hunters buy rice and salt?
						When do they meet with the regional male logisticians? How do they set up these meetings and where do they meet?
						When do the outside professional male hunters leave the protected area and meet with the regional male logisticians? How do they pick meeting locations?
Post activity						How do outside professional male hunters make contact with the regional male logisticians? Is it pre-arranged?
						Where is the secret location? How is it selected?
						How do the regional male logistician transport the goods to their next destination?
						What sorts of items do the outside professional male hunters keep and why? How do they conceal them for travel back home?

Understanding current interventions

Once your crime script is complete, you can then document current interventions for the target illegal activity against it. Be clear about which stages of the crime script, and which people, places and times, the interventions aim to influence.

To ensure you capture all relevant interventions we suggest first listing all stakeholders and then each of the activities they are doing **(Table 4)**.



Where sensitive operational information is shared, this should follow strict data management protocols.

Table 4: List of current interventions

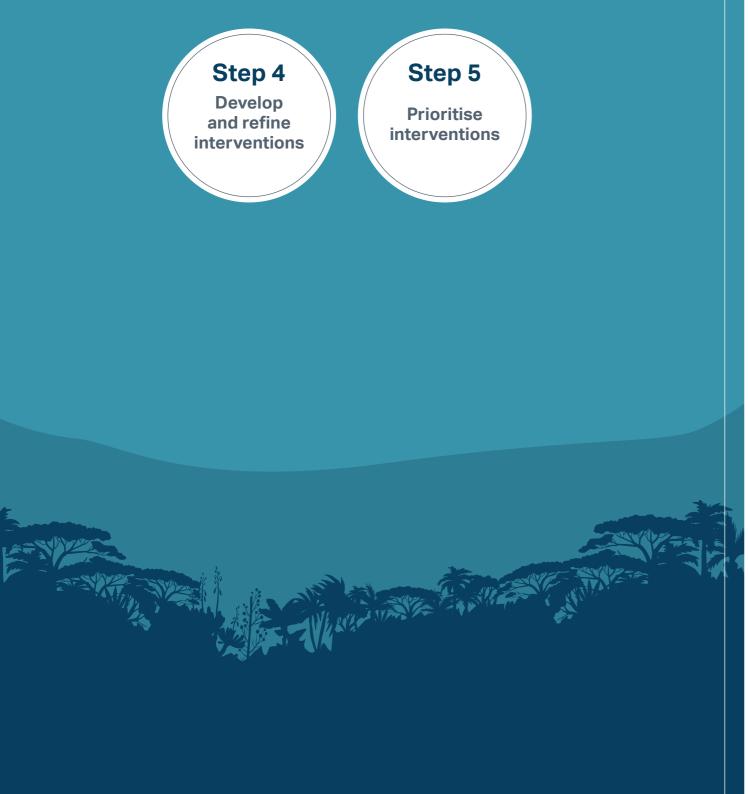
Stakeholder	0
e.g. Ranger patrol team	E T
e.g. Vietnamese youth groups	e 1 1 1 1

Current interventions

e.g. Monitoring existing trails (old hunter trails) near streams

e.g. Identify local hunters and their families, and support them in their daily household needs while telling them about their passion for conservation, with the intent to dissuade hunters from hunting

Designing interventions



Step 4: Develop targeted interventions

Now you have a comprehensive understanding of the situation, you can start to develop your IWT prevention strategy to reduce opportunities for motivated individuals to take part in the target illegal activity. This first involves refining current interventions and developing new interventions, providing a range of possible responses. This is then followed by strategic prioritisation using SCP to select the most impactful interventions and also taking into account strategic fit with your organisation.

Who to involve

We suggest working collaboratively with key stakeholders who have a knowledge of the situation and/or role in implementing the IWT prevention strategy. This might include the stakeholders identified in **Table 4**, such as rangers, law enforcement personnel, local government officials, conservancy and NGO staff, and local civil society groups. We suggest that you do this in a workshop setting, or however most appropriate given the relationships and dynamics within and between stakeholder groups; **Tool 3: How to develop targeted interventions: facilitator notes** and accompanying **PowerPoint** can help you run this workshop.

Review and refine current interventions against current understanding

The first step is to review and refine the current interventions against the completed crime script. For each separate stakeholder activity listed in **Table 4** (i.e. current interventions), assess and record which stage/s of the crime script is addressed (i.e. preparation, pre-activity, illegal activity and/or post-activity) by ticking the relevant boxes in the "crime script stage" column of **Table 5** below. In the same column, list which people, places and times those interventions are targeting. Discuss how appropriate *current* interventions are to your target illegal activity, and how they might be extended, adapted or better targeted (e.g. to place, time and people). Where possible and available, record if there is any evidence showing the effectiveness of each current intervention. Document ways in which current interventions could be refined based on the crime script (i.e. knowledge of the situation), into the final column of **Table 5.**

Stakeholder	t interventions against the Current interventions	Crime script stage	suggested refined
e.g. Vietnamese youth groups	e.g. Identify local hunters and their families, and support them in their daily household needs while telling them about their passion for conservation, with the intent to dissuade hunters from hunting	 ✓ Preparation People: local hunters Places: local community outside of protected area Times: □ Pre-activity People: Places: Times: □ Illegal activity People: Places: Times: □ Post activity People: Places: Times: □ Post activity People: Places: Times: 	interventions (and why) eg. Identify local market sellers and their families, and support them in their daily household needs while telling them about their passion for conservation, with the intent to dissuade locals from supporting outside hunters (Crime script identified that outside hunters would purchase rice and salt from local markets. Refinement removes indirect facilitation by local actors who enabled outside hunters to remain in the protected area for an extended period of time)
e.g. Ranger patrol team	e.g. Monitoring existing trails (old hunter trails) near streams	 □ Preparation People: Places Times: □ Pre-activity People: Places: Times: ☑ Illegal activity People: all hunters Places: protected area Times: □ Post activity People: Places: Times: 	e.g. Monitoring the periphery of the protected area and key entry/exit points (Crime script showed that outside professional hunters are experienced navigators, frequently on the move inside the protected area, hunting far from their camps. Refinement helps to focus patrol effort to maximise encounters with outside hunters as they enter and exit the protected area)

Next, identify if there are any areas in the crime script where interventions are missing, and make a note of them below. You can then focus on the people, places and crime script stages that aren't currently being targeted when designing your SCP interventions.

able 6: Stages of your crime script that are missing interventions Which stage(s) of the crime script are <u>NOT</u> addressed by current interventions?							
Tick stage(s) that are NOT currently targeted:	People X	Pre-activity	Illegal activity	Post activity			
List all the peop	le, places and times u	nder each stage <u>NOT</u> t	argeted by current int				
People	Shop owners	•	•	• Bia hoi (bar) owners •			
Places	Places that sell snaring supplies	• • •	•	• Bia hois (bars) •			
Time	• • •	• •	• •	• •			

Understand the 25 techniques of situational crime prevention

Before moving on to the next step, you will need to familiarise yourself with the 25 techniques²² of situational crime prevention (Table 7). These 25 techniques, categorised across five columns, aim to reduce opportunities for an individual to engage in illegal activity. When techniques from each column are used collectively (i.e. from every column), individuals motivated to engage in illegal activity will find it:

- more difficult
- more risky
- less rewarding
- less provoking, and
- less excusable

Table 7: The 25 techniques of Situational Crime Prevention*

A. Increase effort required for individuals to engage in illegal activity	B. Increase risks for individuals to engage in illegal activity	C. Reduce rewards for individuals to engage in illegal activity	D. Reduce provocations for individuals to engage in illegal activity	E. Remove excuses for individuals to engage in illegal activity
1. Make it harder to remove or damage target species	6. Increase the actual or perceived presence of guardians	11. Conceal target species	16. Find ways to remove immediate stressors that lead to illegal activity	21. Set rules for sustainable use of target species
e.g. managing access to stockpiles, collars that allow escape from metal snares	e.g. community stewardship, GPS collars, 'neighbourhood watch' to promote citizen vigilance and reporting resources, pro-conservation Youth Councils	eg. avoid providing location data to potential offenders, keep stockpile locations confidential	e.g. provide ID cards to community members who have/should have access to PAs so they don't get stopped by rangers, provide crop insurance scheme	eg. Mous, update wildlife regulations, establish enforceable rights - including land tenure - for local people to sustainability use, manage and benefit from wildlife
2. Control access to places with target species	7. Make it harder for individuals to feel unnoticed	12. Remove targeted species, parts or derivatives	17. Avoid conflicts that trigger illegal behaviour	22. Post instructions so individuals are aware of the rules
e.g. fencing, permits and screening entrances to protected areas, secure access to stockpiles, docking protocols at ports	e.g. tourist routes across known hotspots, signage for reporting hotline/app, support whistleblowers	e.g. rhino dehorning, stockpile destruction, improve confiscation management, translocation, ex-situ conservation	eg. electric fences, corrals, trenches, early warning systems and rapid response, trained communities on HWC mitigation, wildlife-friendly land use and infrastructure development, regular communication between park leaders and communities	e.g. signs, public awareness campaigns, billboards
3. Screen exits leading away from target species	8. Make individuals more identifiable	13. Assist identification of target species	18. Reduce temptation to use target species	23. Alert conscience at key places and times
e.g. sniffer dogs/ screening at borders, departure protocols at ports, checkpoints around protected areas	e.g. automatic license plate readers on park roads, CCTV/cameras enabling facial recognition	e.g. DNA testing, facilitate citizen identification of target species, database of tiger images, improved labelling of legally sourced products	e.g. accessible alternative proteins or reliable sources of protein, stable income sources, educate about zoonotic disease transmission and health risks, feneing	e.g. requiring declarations to be made at customs, alerts and text messages in airports, agree to rules when enter protected areas, messaging in physical and virtual marketplaces
4. Deflect or divert individuals away from the target species	9. Partner with people who manage or control specific, strategic places	14. Disrupt physical and virtual markets for target species	19. Neutralise or harness peer pressure	24. Make it easier for individuals to follow the rules
e.g. mobile road checkpoints, street closures, automated customs checks		e.g. monitor advertising and sales in physical and online marketplaces, targeted visits to hunter households, marketplace confiscations, trade ban of endangered species	e.g. eco clubs, social behaviour change communications, corruption prevention measures, engage religious leaders	e.g. allow regulated hunting, legalise sustainable use, build on traditional institutions/ rules, promote sustainable alternatives
5. Control tools and weapons used for illegal activity	10. Strengthen formal law enforcement	15. Prevent individuals from benefiting from illegal activity	20. Discourage imitation of poachers, traffickers or consumers	25. Control drugs and alcohol (where they facilitate the problem)
e.g. limit public sale/ possession of hunting tools, gun licencing, regulate machinery used in processing wildlife parts	e.g. gunshot detectors, joint community patrols, financial investigation units, IWT trained customs officials, checks by health inspectors, ranger patrols	e.g. dying rhino horn, confiscation, financial investigations to seize assets/disrupt financial flows/counter corruption	e.g. no profit sharing with communities with poachers, media reporting of successful convictions, blocking social media users who promote illegal wildlife use on their accounts, removing information of the trade value of species in articles	eg. limiting the supply of tramadol for illegal loggers so they can't work continuously cutting trees

*The 25 techniques have been adapted from their original wording for the illegal wildlife trade context and to make it more accessible.

Review current interventions against the 25 techniques of SCP

The goal of this next exercise is to understand which of the 25 techniques of SCP are used by the interventions you listed in **Table 4.**

Begin by reviewing and ensuring that you understand **Table 7**. Next, using **Table 8**, map out where the interventions you listed in **Table 4** fit within the 25 techniques of SCP (X). Where applicable, repeat this exercise to also include the refined versions (X) of interventions. Some interventions may use more than one technique (e.g. training border force personnel to identify the target illegal product deploys techniques **3(A)**. Screen exits leading away from target species and **9(B)**. Partner with people who manage strategic places). Where this might be the case, try to decide which technique most closely matches the intervention. You may want to use **Tool 4**: How to develop targeted interventions: review checklist to help you decide which interventions fall under which of the 25 techniques.

Finally, review the table and identify if there are any gaps. For example, did you only find ways to increase effort and risk? If so, challenge yourself to think about ways to reduce rewards or provocations. Here you want to analyse if current interventions are heavily reliant on and applying the same techniques, for example interventions only falling under **10(B)**. Strengthen formal law enforcement within the column **INCREASE RISKS**. Record where other stakeholders might already be working in these gaps, if not identified in **Table 4**.

Table 8: Mapping current interventions against the 25 techniques of SCP

A. Increase effort	B. Increase risks	C. Reduce re
1.	6. 🕅	11. 🗆
2. 🕅	7. 🗆	12. 🗌
3. 🕅	8. 🗆	13.
4. 🗌	9. 🕅	14. 🗌
5. 🕅	10. 🗆	15.
Which columns are N	OT targeted by current	interventions
A. 🔀	B. 🗆	c. 🕅

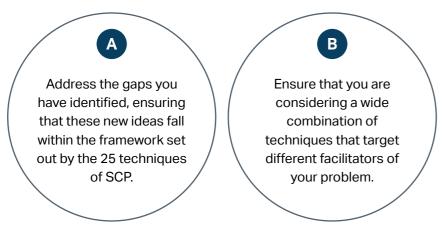
ewards	D. Reduce provocations	E. Remove excuses
	16. 🗆	21.
	17. 🗆	22.
	18. 🗆	23.
	19. 🗆	24.
	20. 🗌	25.
\$?		
	D. 🕅	Е. 💢

Generate ideas of possible new interventions

Let's take a moment to review progress. So far, you have:

- · Clearly defined the illegal activity you wish to address using SCP.
- Developed a detailed crime script (Table 2) and identified any knowledge gaps (Table 3).
- Listed current interventions (Table 4) and refined these by comparing them against your crime script (Table 5).
- Identified areas of your crime script that do not currently have any interventions (Table 6).
- Mapped current interventions against the 25 techniques of SCP to see how comprehensive and broad-ranging these interventions are, and compared this with suggested refined interventions (Table 8).
- Identified which of the 25 techniques, and columns, of SCP are not currently used by current interventions (Table 8).

Your next goal is to think creatively of ideas for interventions to:



Looking at Table 8 and the 25 techniques of SCP, are there any techniques that aren't being used for current interventions? If so, add these to Table 9. Can you think of possible interventions for each of the techniques not yet being used? To help you with this, follow the prompts below. As ideas for new interventions emerge from your discussions, add these under the relevant technique headings in Table 9. At this stage, add everything you can think of.

> Remember to be specific about particular people, places and times that should be targeted by the interventions - your interventions should always be tailored to your target illegal activity.

Idea prompts:

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- Thinking about all the people, places and times involved in the illegal activity (as identified in your crime script in Table 2), how might you use the techniques in Table 9 to target them?
- For each stage you have outlined in your crime script, can you think of any interventions that might target them, focusing particularly on SCP techniques that have not yet been used in any current interventions.
- Try thinking from the perspective of the different people identified in your crime script and outlined in the crime triangle (Figure 1). Using the snaring example from Vietnam, this might include thinking from the perspective of the outside professional hunter, local hunter, regional logistician, local supply store salt seller, ranger, youth group member etc.

For example, if looking under the column REDUCE REWARDS at technique 13(C). Assist identification of target **species**, you might want to think about:

- What would make it harder for the *outside professional hunter* to conceal the identity of the target species?
- What would make it harder for the *regional logistician* to ignore that the species is protected and therefore choose not to trade it?
- What would make it possible for the *local supply* store seller to recognise the target species and report it?
- Consider examples of interventions used in a related illegal activity. Would these work in this context? Or could they work if they were refined?

Table 9: Ideas for new interventions

List your ideas here:

8. Make individuals more identifiable

Require records to be kept of who buys what, where, and in what quantity for materials that can be used to make snares.

(Ir	nsert	teci	hni	ique	headii	nal

. . .

. . .

14. Disrupt physical and virtual markets for target species

Have rangers randomly and regularly visit and monitor Bia hois (bars) to discourage owners from selling and letting customers consume wild meat on the premises.

(Insert technique heading)

. . .

. . .

(Insert technique heading)

Step 5: Prioritise interventions

Once you have a list of interventions that have been proposed against the 25 techniques, you will need to prioritise. To do this you need to:

- Rank interventions based on feasibility and likelihood of achieving their intended impact;
- Prioritise interventions that are most strategic and appropriate for your organisation to deliver (or to support others to deliver).

Take into consideration the level of risk of each intervention (e.g. ethical risk, institutional risk, etc.), cultural appropriateness, and potential unintended consequences associated with interventions (e.g. potential backlash, displacement of illegal activity)

Review whether these interventions are already being implemented by stakeholders in the landscape to avoid duplication of efforts. You will also want to start thinking about the resources and partnerships required for ongoing or future operations.

To help prioritise the most strategic fit for your organisation, you might find it useful to refer to a project SWOC analysis at this point (i.e. a review of organisational Strengths and Weaknesses, and external Opportunities and Constraints), or to complete one before starting this exercise.

Ranking interventions

(17)

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Implementing a range of techniques within the five columns of SCP increases the likelihood that your IWT prevention strategy will have an impact. As such, you should aim for your strategy to include a range of interventions that avoid reusing the same techniques.

To rank interventions, discuss how well each intervention might work, which SCP techniques it applies, and how individuals involved in the target illegal activity might adapt their behaviour. To help with this, it might be useful to refer to the checklist in Tool 4, asking yourself whether each intervention will:



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For example, while 10(B). Strengthen formal law enforcement might be part of your response to illegal snare hunting by professional hunters, your interventions should ideally not only fall under that one technique, and should also address techniques in other columns.

Referring to Table 6, challenge yourself to see if you can find appropriate techniques under all five columns. Consider how they might impact decision-making and any possible unintended consequences. Record your highest ranked interventions. These will form part of your IWT prevention strategy.

Prioritising by strategic fit

You will also need to prioritise those interventions that are most strategic for your organisation to deliver, or to support others to deliver. Looking at your ranked interventions, prioritise those that make most strategic sense for your organisation to take forward. Remember, try to include techniques across all five columns and as wide a range of the 25 techniques possible (noting that not all of the techniques will be equally relevant to your target illegal activity). You should consider:

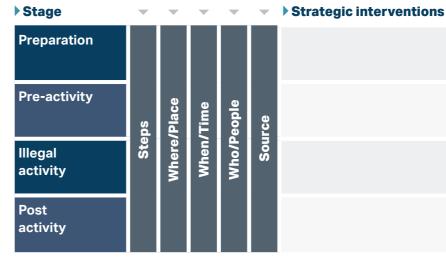
 Interventions that build on your organisation's strengths, opportunities, and are appropriate to your organisation's level of authority²³.

• What other organisations and agencies are already doing in the focus area so as to complement and refine, rather than duplicate, existing efforts (refer to the stakeholders listed in Table 4).

Final review

Record your prioritised SCP interventions in Table 10, ensuring they are specific about the people, places, times and crime script stages they address.

Table 10: Strategic interventions



23. See guidance on completing a SWOC/SWOT analysis: https://www.cipd.co.uk/knowledge/strategy/organisational-development/swot-analysis-factsheel

 Interventions that may be easier to achieve in the short term, alongside mid-term targets or longer-term goals that may require greater investment or new partnerships.

Delivering your interventions





Step 6: Integrate interventions into work plans

Now that you have finalised your IWT prevention strategy, you will need to incorporate this into existing project work, fundraising and monitoring plans (or, if a new project, can form the basis of these plans). Some interventions might be possible to implement straight away, others may need to be built into fundraising plans in order to secure additional funds.

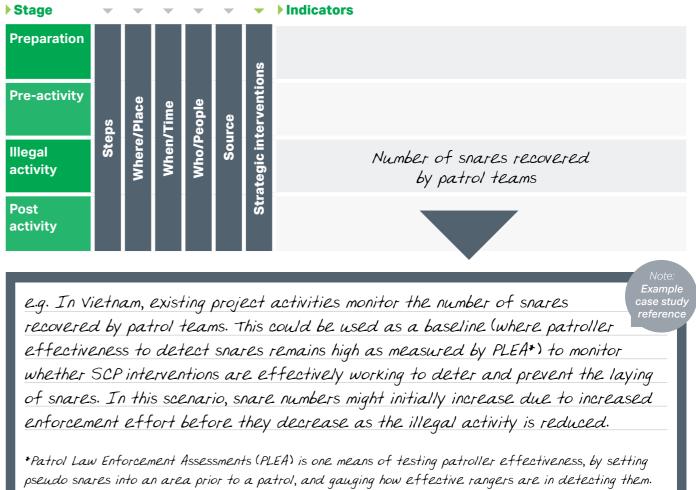
Monitoring, Evaluation and Learning

To assess whether your interventions are effective, and to enable adaptive management, it is essential to develop a clear monitoring, evaluation and learning plan, and to establish baseline data. To help with this, it may be useful to refer to the sources recorded in your crime script.



If possible, it can also be useful to monitor illegal activity from nearby areas to measure any effects of displacement (where the illegal activity moves to another area, time, individual, modus operandi or target species) or diffusion of benefits (where the impact of the intervention extends beyond the targeted time, place or species)²⁴.

Table 11: indicators



24. ASU Center for Problem-Oriented Policing. Assessing Displacement. https://oopcenter.asu.edu/content/tool-guides-analyzing-cr

For further support on monitoring and evaluating your project, see the **Further Reading** section. You might also consider collaborating with research institutions and academia to help with the evaluation of your SCP interventions.

Developing work and fundraising plans

Develop (if this is a new project) or integrate (if this is an existing project) your prioritised interventions into work and fundraising plans. If additional funding needs to be secured or new partnerships need to be developed, then bids an be drafted and new relationships pursued as part of these plans.

Step 7: Share lessons learned

To help keep this toolkit useful, we would appreciate your feedback so that we can continue to refine it and share general learning from the application of SCP in IWT. You can record your experiences of using this toolkit and implementing your SCP interventions using the template below, sending feedback via the website **www.fauna-flora.org/approaches/situational-crime-prevention.** Once you have monitored and evaluated your SCP interventions, you can also update the template with your final outcomes. Thank you.

Context

Target illegal activity

What species, trade, geography and modus operandi were you targeting?

Problem description

What did your crime script and other research show? Summarise your crime script in narrative form here, and attach your fully completed crime script table. What contextual circumstances and broader social, economic, political and other factors affected the situation?

Toolkit process

Toolkit use

How was your experience following the toolkit? Which stakeholders did you involve in the process? What proportion were men and women? How receptive and engaged were they with this process? What feedback did you receive?

Crime script

How did you complete the crime script? What methods did you use to gather information for the crime script? Please include details such as timeframes, participants involved (number, gender, organisational representation etc.), what tools you used, how you did the analysis etc. Was this the first time you used crime scripting? Did members of your organisation find crime scripting useful?

SCP interventions

What were your chosen situational crime prevention intervention/s? Why did you select them? How did they target the illegal activity, people, places and times involved? How did you plan to monitor them and what indicators and baselines did you have? What other useful interventions were suggested but not prioritised for your IWT prevention strategy? Why weren't they prioritised?

Process evaluation

Implementation

How did you implement your SCP intervention/s? Did they go to plan? What opportunities and challenges did you face? How did you engage with or resolve them?

Financial

How much did the SCP intervention/s cost to implement? What were the resources needed to implement each one?

Adaptive management

What improvements were made to the management of the intervention/s, if any? What improvements could be made?

Outcome evaluation

Results

What are the outcomes of your SCP intervention/s? What evidence do you have to show this? How do they compare to your baselines? How have they impacted your target illegal activity, people, places and times? Did they impact men and women differently? What external factors could have impacted your results?

Costs and benefits

What are the financial benefits of your intervention/s, if any? What were your final financial costs to implement the intervention/s?

Unintended consequences

Were there any unintended consequences from your intervention/s, whether positive or negative? Did the problem move or change because of your intervention?

Further reading

Crime scripts

For more examples of the crime script process to analyse wildlife crime, see:

- Lemieux, A.M. and Bruschi, N. (2019). The production of jaguar paste in Suriname: a product-based crime script. Crime Science 8, 6. https://doi.org/10.1186/s40163-019-0101-4
- Skidmore, A. (2021). Using crime script analysis to elucidate the details of Amur tiger poaching in the Russian Far East. Crime Science 10, 16. https://doi.org/10.1186/s40163-021-00150-z
- Sosnowski, M.C., Weis, J.S. and Petrossian, G.A. (2020). Using crime script analysis to understand the illegal harvesting of live corals: case studies from Indonesia and Fiji. Journal of Contemporary Criminal Justice 36(3): 384-402. https://www.researchgate.net/publication/339953571 Using Crime Script Analysis to Understand the Illegal Harvesting of Live Corals Case Studies From Indonesia and Fiji
- Viollaz, J., Graham, J. and Lantsman, L. (2018). Using script analysis to understand the financial crimes involved in wildlife trafficking. Crime, Law and Social Change 69: 595-614. https://doi.org/10.1007/s10611-017-9725-z

Place networks

To learn more about crime places, see:

• Madensen, T.D. and Eck, J.E. (2012). Crime places and place management. The Oxford Handbook of Criminological Theory. Oxford University Press https://doi.org/10.1093/oxfordhb/9780199747238.013.0029

To better understand place-based interventions, see:

 Hammer, M., Christenson, B. and Madensen, T.D. (2017). Place-based Investigations of Violent Offender Territories (P.I.V.O.T). https://popcenter.asu.edu/sites/default/files/17-15.pdf

Situational crime prevention

To help you think like an offender, see:

• Lemieux, A.M. and Pickles, R.S.A. (2020). Problem-Oriented Wildlife Protection. https://popcenter.asu.edu/sites/default/files/problem-oriented wildlife protection lemieux pickles 2020.pdf

To better understand the development of situational crime prevention, see:

 Freilich, J.D. and Newman, G.R. (2017). Situational Crime Prevention. Criminology and Criminal Justice. https://doi.org/10.1093/acrefore/9780190264079.013.3

For proposed extensions and adaptations of the 25 techniques of SCP, see:

- Freilich, J. D. and Newman, G. R. (2014). Providing opportunities: A sixth column for the techniques of situational crime prevention. In S. Caneppele and F. Calderoni (Eds.), Organized crime, corruption, and crime prevention: 33-42. New York: Springer. https://doi.org/10.1007/978-3-319-01839-3_5/ https://www.researchgate.net/publication/286528420 Providing Opportunities A Sixth Column for the Techniques of Situational Crime Prevention
- Kahler, J.S. (2018). The situational prevention of wildlife poaching in Bukit Barisan Selatan National Park, Sumatra, Indonesia. Dissertation submitted Michigan State University, pp. 1-190. https://www.proguest.com/docview/2041965479

For methods to involve local communities in counter-wildlife crime initiatives, see:

 Skinner, D., Dublin, H., Niskanen, L., Roe, D. and Vishwanath, A. (2018). Local communities: First Line of Defence against illegal wildlife trade (FLoD). Guidance for implementing the FLoD methodology. IIED and IUCN, London and Gland. https://pubs.iied.org/14672iied

For examples of how SCP has been applied to wildlife crime, see:

- Gore, M.L., Hübschle, A., Botha, A.J et al. (2020). A conservation criminology-based desk assessment of vulture poisoning in the Great Limpopo Transfrontier Conservation Area. Global Ecology and Conservation 23: e01076. https://doi.org/10.1016/j.gecco.2020.e01076
- Petrossian, G.A. (2015). Preventing illegal, unreported and unregulated (IUU) fishing: A situational approach. Biological Conservation 189: 39-48. https://doi.org/10.1016/j.biocon.2014.09.005

Project management

For resources on planning and managing conservation projects, see:

- Capacity for Conservation. <u>https://capacityforconservation.org/</u>
- Conservation Leadership Programme. (2014). The Conservation Project Manual. https://www.conservationleadershipprogramme.org/media/2014/09/ConservationProjectManual.pdf
- Conservation Standards. https://conservationstandards.org/
- Foundations of Success. https://fosonline.org/libraries/guidance/

Monitoring, evaluation and learning

For resources to monitor and evaluate your interventions, see:

- Better Evaluation. (2013) Rainbow Framework. <u>https://www.betterevaluation.org/en/rainbow_framework.</u>
- Clarke, R. V. and Eck J. E. (2005). Crime Analysis for Problem Solvers in 60 Small Steps. Washington DC: Office of Community Oriented Policing Services. https://cops.usdoj.gov/RIC/Publications/cops-w0047-pub.pdf
- Johnson, S.D., Tilley, N. and Bowers, K.J. (2015). Introducing EMMIE: an evidence rating scale to encourage mixedmethod crime prevention synthesis reviews. Journal of Experimental Criminology, 11: 459-473. http://link.springer.com/10.1007/s11292-015-9238-7
- Lemieux, A.M. and Pickles, R.S.A. (2020). Problem-Oriented Wildlife Protection. Page 12. https://popcenter.asu.edu/sites/default/files/problem-oriented wildlife protection lemieux pickles 2020.pdf

For a database of evaluated situational crime prevention strategies, see:

 ASU Center for Problem-Oriented Policing, Situational Crime Prevention Evaluation Database. https://popcenter.asu.edu/content/situational-crime-prevention-database-home

For evaluation of situational crime prevention strategies, see:

- EUCPN. (2016). Criteria for the evaluation of crime prevention practices. https://eucpn.org/sites/default/files/ document/files/2016 10 04 eucpn evaluation crime prevention practices final 0.pdf
- Kapos, V. et al. (2008). Calibrating conservation: new tools for measuring success. Conservation Letters, 1(4): 155-164. https://doi.org/10.1111/j.1755-263X.2008.00025.
- Morgan, A. and Homel, P. (2013). Evaluating crime prevention: Lessons from large-scale community crime prevention programs. Trends & issues in crime and criminal justice series. https://core.ac.uk/reader/143853192
- USAID. (2017). Measuring efforts to combat wildlife crime: a toolkit for improving action and accountability. Washington, DC. https://pdf.usaid.gov/pdf_docs/PA00KQR6.pdf

Extra tools

Tool 1 – How to develop a crime script: facilitator notes

These facilitator notes are intended to complement the PowerPoint slides found **www.fauna-flora.org/ approaches/situational-crime-prevention.** These slides present a structure for a multi-stakeholder oneday workshop to complete a crime script in preparation for the development of situational crime prevention interventions. Please adapt this resource as needed.

The notes within the Powerpoint slides include suggestions for facilitation, a list of equipment needed, and an approximation of the time required, though this will of course vary depending on your participants. This is also summarised in the table below.

Before you start the workshop, you will need to compile relevant information and summarise this for participants (see Slide 18).

For remote workshops, you will need to copy and rename the Jamboard template '<u>Describing the current situation</u>', set editing permissions, review and adapt the Jamboard slides as appropriate.

Suggested outline for in-person workshops:

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Welcome and housekeeping	Presentation		5 minutes
Icebreaker/introductions	Discussion		10 minutes
Introduction to session	Presentation		5 minutes
Introduction to situational crime prevention	Presentation + Open questions		10 minutes
Outline of the process of developing an illegal wildlife trade strategy	Presentation		5 minutes
Step 1: Define the target illegal activity	Presentation +Activity	Flipchart paper, pens	20 minutes (5 + 15 minutes)
Step 2: Describe the current situation Introduction to crime scripting	Presentation		15 minutes
Step 2: Describe the current situation Summary of research (optional)	Presentation		Depends on amount of information and presenter
	BREAK 15 MINUTES		

Cont.

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Step 2: Describe the current situation Crime script timeline	Activity	Flipchart paper, pens, post-its or small cards and blue tac	1 hour
Step 2: Describe the current situation <i>Crime script table</i>	Activity	Flipchart paper, pens, post-its or small cards and blue tac	1 hour
Step 2: Describe the current situation Knowledge gaps	Activity	Flipchart paper, pens	15 minutes
	LUNCH 1 HOUR		
Step 2: Describe the current situation Stakeholders and current interventions	Activity	Flipchart paper, pens, post-its or small cards and blue tac	45 minutes
Step 2: Describe the current situation Stakeholder timeline	Activity	Flipchart paper, pens, post-its or small cards and blue tac	30 minutes
Step 2: Describe the current situation Map current interventions against crime script	Activity	Flipchart paper, pens, post-its or small cards and blue tac	45 minutes
Step 2: Describe the current situation <i>Refine interventions</i>	Activity	Flipchart paper, pens, post-its or small cards and blue tac	15 minutes
	BREAK 15 MINUTES		
Step 3: Improve understanding of the situation	Presentation and discussion	Flipchart paper, pens	15 minutes
Wrap up and next steps	Presentation and discussion		10 minutes

Suggested outline for **virtual workshops** (using your preferred online conferencing software e.g. Zoom, Microsoft Teams, Skype, GoToMeeting etc.):

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Welcome and housekeeping	Presentation		5 minutes
Icebreaker/introductions	Discussion		10 minutes
Introduction to session	Presentation		5 minutes
Introduction to situational crime prevention	Presentation + Open questions		10 minutes
Outline of the process of developing an illegal wildlife trade strategy	Presentation		5 minutes
Step 1: Define the target illegal activity	Presentation +Activity	Pre-assigned breakout rooms (if needed)	20 minutes (5 + 15 minutes)
Step 2: Describe the current situation Introduction to crime scripting	Presentation		15 minutes
Step 2: Describe the current situation Summary of research (optional)	Presentation		Depends on amount of information and presenter
	BREAK 15 MINUTES		
Step 2: Describe the current situation <i>Crime script timeline</i>	Activity	Pre-assigned breakout rooms (if needed), Jamboard slide 1 (copy from template ' <u>Describing the current</u> <u>situation</u> ').	20 minutes (5 + 15 minutes)
Step 2: Describe the current situation Crime script table	Activity	Pre-assigned breakout rooms (if needed), Jamboard slides 2-5 (copy from template ' <u>Describing the</u> <u>current situation</u> ').	15 minutes
Step 2: Describe the current situation <i>Knowledge gaps</i>	Activity	Pre-assigned breakout rooms (if needed), Jamboard slides 2-5 (copy from template ' <u>Describing the</u> <u>current situation</u> ').	Depends on amount of information and presenter
	LUNCH 1 HOUR		

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Step 2: Describe the current situation Stakeholders and current interventions	Activity	Pre-assigned breakout rooms (if needed), Jamboard slides 6-7 (copy from template ' <u>Describing the</u> <u>current situation</u> ').	45 minutes
Step 2: Describe the current situation <i>Stakeholder timeline</i>	Activity	Pre-assigned breakout rooms (if needed), Jamboard duplicate of completed slide 1 and referring to slides 6-7 (copy from template ' <u>Describing the current</u> <u>situation</u> ').	30 minutes
Step 2: Describe the current situation <i>Map current interventions against crime script</i>	Activity	Pre-assigned breakout rooms (if needed), Jamboard (copy from template ' <u>Describing the current</u> <u>situation</u> ').	45 minutes
Step 2: Describe the current situation <i>Refine interventions</i>	Activity	Pre-assigned breakout rooms (if needed)	15 minutes
	BREAK 20 MINUTES		
Step 3: Improve understanding of the situation	Presentation and discussion		15 minutes
Wrap up and next steps	Presentation and discussion		10 minutes

Tool 2 – How to describe the current situation: guidance on research approaches

Choosing the most appropriate research methods

To address gaps in your understanding, it is likely that you will need to undertake research. This will probably involve interviewing primary sources such as such as rangers, guides, market traders, local citizens, researchers, law enforcement personnel, or active/past offenders. When a topic of investigation is sensitive (e.g. about compliance with rules and illegal activity), particular care is required in selecting and designing research methods, and in approaching research participants.

In general, structured questionnaires can be particularly susceptible to two forms of bias, including social desirability bias (i.e. answers that appear more socially acceptable) and non-response bias (i.e. not answering the question at all). This may be particularly the case in remote, rural communities, where levels of literacy may be low, power-relations prevalent and distrust of outsiders, foreigners and authorities high.

However, in most instances, more informal, low-key, unstructured methods such as participant observation, focus groups or semi-structured interviews are less threatening. If carefully designed, and sensitively delivered, these approaches can be more fruitful when topics are sensitive. Moreover, the qualitative data generated can be extremely valuable in providing a more in-depth understanding of behaviours of interest.

Moreover, strong social skills are key, as is effort to build trust and rapport with research participants, and familiarising yourself with local language, idiom and culture. Questions should be framed and ordered carefully so as to not be leading, threatening or overcomplicated. For example, respondents might be more comfortable talking about illicit activity in the third person.

> Remember to consider and mitigate against any safety, ethical and legal risks to both the participant and interviewer throughout the collection, processing, storage and sharing of information.

Recommended further practical guidance on applying social science research approaches:



25, https://www.researchgate.net/oublication/37420150 Research Methods in Anthropology Qualitative and Quantitative Approaches

26. https://www.britsoccrim.org/ethics/

(**7

27. https://ktpu.kpi.ua/wp-content/uploads/2014/02/social-research-methods-alan-bryman.pdf

28. https://www.researchgate.net/publication/287855522 Conducting research in conservation Social science methods and practice

You must obtain the research participant's prior and informed consent. A suggested outline is provided below.

The purpose of this research is *[insert name of study]*. This research is being conducted by *[insert name* of researchers/organisation]. You are invited to participate in this research project because you are [insert inclusion criteria]. The purpose of the research is [insert brief and clear summary of research objectives].

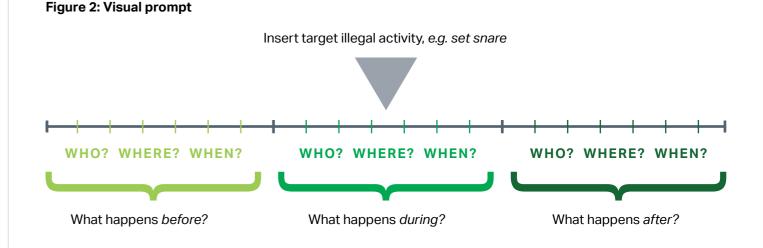
Your participation in this research study is voluntary. You may choose not to participate. If you decide to participate, you may withdraw at any time. Your responses will be anonymous and will not include any information that will personally identify you. Your confidential information will be [describe how confidentiality will be secured, maintained and how data will be disposed of, e.g. data will be stored in a password protected electronic format]. If you have questions about this research, you may contact [insert names and contact details].

By proceeding, you are indicating that you are at least 18 years old, have understood the terms of consent, and agree to participate in this research.

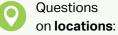
Questions to explore

To address gaps in your understanding, you may choose to explore the following themes and questions, adapting them as necessary and appropriate to your setting.

• The sequence of events around your target illegal activity, (e.g. setting snares in the protected area) - i.e. how does someone go about the target illegal activity, from preparation through to benefiting from the activity (what happens before, during and after the illegal activity). It might be useful to create a timeline using Figure 2 as a visual prompt, and using the suggested questions below to probe for further details related to timing, location and those involved.

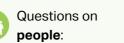


· Additional prompts to the timeline can include-

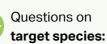


- Where does the target illegal activity
- take place? - Where does the target illegal activity get planned?
- Where are people approached to take part in the target illegal activity?

- Questions on **timing**:
- When does the target illegal activity take place (during the day, week, month or year/ season)?
- When is it planned (during the day, week,
- month or year/season)? - When are people approached (during the day, week, month or year/season)?



- Who is involved with the target illegal activity?
- Who is involved or facilitates the planning of the target illegal activity?
- What roles do men and women play? -
- Who approaches people to get involved in the target illegal activity?



- How are the target species chosen? Are any features more
- desirable?How are the target species captured, taken,
- killed or processed?
- How are the target species concealed, transported and sold?
- How are the target species used?
- In order to carry out the target illegal activity, what particular tools, transport, funding or information is needed?
- How do they access these things?
- Who would facilitate this?
- What places are important in this process?
- What factors are considered in choosing the location for, and timing of, the target illegal activity? How are these factors decided, where and by whom?
- In order to benefit from the target illegal activity, what contacts/network, transport, or information does an individual need?
- How do they access these things?
- Who is needed to facilitate this?
- What places are important in this process?
- What do you think influences the individual's decision to engage in the target illegal activity?
- What factors deter an individual from engaging in the target illegal activity?
- What activities (led by your own institution or by others) are already taking place that prevent an individual preparing, undertaking or benefiting from the target illegal activity? Think beyond formal law enforcement responses and traditional interventions to other societal or economic activities (e.g. activities by governments, businesses, the transport sector, the finance sector, online platforms, communities. These could include activities around environmental education or sustainable livelihoods.
- 8. **[FOR ORGANISATIONS ONLY]** What factors have influenced/impacted existing strategies led by your own organisation or by others?
- What factors have helped bolster the effectiveness of these strategies?
- What factors may negatively impact these strategies?

Tool 3 – How to design targeted interventions: facilitator notes

These facilitator notes are intended to complement the PowerPoint slides found on **www.fauna-flora.org/ approaches/situational-crime-prevention.** These slides outline the theory and practical examples of the 25 techniques of situational crime prevention to accompany a multi-stakeholder one-day workshop to develop targeted SCP interventions. Please adapt this resource as needed.

The notes within the PowerPoint slides include suggestions for facilitation, a list of equipment needed, and an approximation of the time required, though this will of course vary depending on your participants. This is also summarised in the table below.

Before you start the workshop, you will need to compile relevant information and summarise this for participants (see Slides 6, 7, 28, 34).

For remote workshops, you will need to copy and rename the following Jamboard templates ('<u>SCP 25 techniques</u> <u>bingo</u>'; '<u>SCP 25 techniques blank</u>'; '<u>Generating SCP technique ideas</u>'; '<u>SWOC analysis</u>'), set editing permissions, review and adapt the slides as appropriate.

$\label{eq:suggested} Suggested \ outline \ for \ in-person \ workshops:$

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Welcome and housekeeping	Presentation		5 minutes
Icebreaker/introductions (optional)	Discussion		10 minutes
Introduction to session and summary of what we know	Presentation		10 minutes
Crime prevention	Presentation		5 minutes
Crime prevention question	Discussion		10 minutes
Benefits of situational crime prevention	Presentation + Poll		5 minutes
Introduction to situational crime prevention	Presentation		10 minutes
Situational crime prevention: 25 techniques	Activity	Pre-prepared bingo sheets and sticky notes/ flashcards, paper, pens	10-15 minutes
	BREAK 15 MINUTES		

Suggested outline for in-person workshops (continued):

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Step 4: Develop and refine intervention Summary of current interventions and their analysis	Presentation		15-20 minutes
Step 4: Develop and refine intervention <i>Review against 25 techniques</i>	Activity	Flipchart paper or sticky tarpaulin with flashcards, pens	40 minutes– 1 hour
Step 4: Develop and refine intervention <i>Review current interventions</i>	Activity	Flipchart paper or sticky tarpaulin with flashcards, pens	10-15 minutes
Step 4: Develop and refine intervention <i>Generate new ideas</i>	Activity	Flipchart paper or sticky tarpaulin with flashcards, pens	40 minutes
	LUNCH 1 HOUR		
Step 5: Prioritise interventions Rank interventions	Activity	Flipchart paper or sticky notes, pens	1 hour
Step 5: Prioritise interventions SWOC analysis (optional)	Activity or Presentation	Flipchart paper, sticky notes, pens	1 hour or 10 minutes
	BREAK 15 MINUTES	3	
Step 5: Prioritise interventions Strategic interventions	Activity	Pens or sticky dots	20-30 minutes
Step 6: Integrate interventions into work plans <i>Monitoring and evaluation (optional)</i>	Activity		At least 1 hour
Step 6: Integrate interventions into work plans Integrate into work plans (optional)	Activity		At least 1 hour
Wrap up and next steps	Presentation and discussion		10 minutes

Suggested outline for **virtual workshops** (using your preferred online conferencing software e.g. Zoom, Microsoft Teams, Skype, GoToMeeting etc.):

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Welcome and housekeeping	Presentation		5 minutes
Icebreaker/introductions (optional)	Discussion		10 minutes
Introduction to session and summary of what we know	Presentation		10 minutes
Crime prevention	Presentation		5 minutes
Crime prevention question	Discussion		10 minutes
Benefits of situational crime prevention	Presentation + Poll	Pre-prepare polls (poll questions in slide notes)	5 minutes
Introduction to situational crime prevention	Presentation		10 minutes
Situational crime prevention: 25 techniques	Activity	Pre-assigned breakout rooms (if needed), Jamboard slide (copy from template ' <u>SCP 25</u> <u>techniques bingo</u> ') Answers are available from ' <u>SCP 25</u> <u>techniques bingo answers</u> '.	10-15 minutes
Step 4: Develop and refine intervention Summary of current interventions and their analysis	Presentation		15-20 minutes
Step 4: Develop and refine intervention <i>Review against 25 techniques</i>	Activity	Pre-assigned breakout rooms (if needed), Jamboard slide (copy from template ' <u>SCP 25</u> <u>techniques blank</u> ' and pre-prepare sticky notes with the current and refined interventions)	35-45 minutes
Step 4: Develop and refine intervention <i>Review current interventions</i>	Activity		10-15 minutes
Facilitator: Input missing SCP technique into the sa	BREAK 20 MINUTES es into Jamboard slid me format as the exar	es from 'generating SCP technic	<u>ue ideas'</u>

Suggested outline for **virtual workshops** (using your preferred online conferencing software e.g. Zoom, Microsoft Teams, Skype, GoToMeeting etc.), (continued):

Content	Format	Equipment needed	Approx. timing (this will depend on the project and the number of participants)
Step 4: Develop and refine intervention Generate new ideas	Activity	Jamboard slides (copy from template ' <u>Generating</u> <u>SCP technique ideas</u> ' and pre-prepare missing SCP techniques during the break)	45 minutes– 1 hour
Facilitator: Divide current, refined and new inte	LUNCH 1 HOUR erventions between p	aired participants and input into	blank slides on
Jamboard. Add new interventions into SCP 2	25 techniques slide al	ongside the current and refined	interventions.
Step 5: Prioritise interventions Rank interventions	Activity	Flipchart paper or sticky notes, pens	30 minutes
Step 5: Prioritise interventions SWOC analysis (optional)	Activity or Presentation	Jamboard slide/s (copy from template ' <u>SWOC</u> <u>analysis'</u>) Depending on the number of participants, choose between using one slide or four to complete this exercise and prepare in advance.	30 minutes or 10 minutes
Step 5: Prioritise interventions Strategic interventions	Activity	Jamboard slide (using earlier completed slide copied from template ' <u>SCP</u> <u>25 techniques blank</u> ')	20 minutes
	20 MINUTES		
Step 6: Integrate interventions into work plans <i>Monitoring and evaluation (optional)</i>	Activity		At least 1 hour
Step 6: Integrate interventions into work plans Integrate into work plans (optional)	Activity		At least 1 hour
Wrap up and next steps	Presentation and discussion		10 minutes

Tool 4 – How to develop targeted interventions: review checklist

Below you will find questions to ask workshop attendees/stakeholder interviewees to determine whether suggested interventions have their intended impact. You may wish to review these alongside **Table 7.**

Questions 1-25 relate to each one of the 25 techniques of SCP and are subsets to questions A-E. These questions should help to understand the decision-making process of individuals engaging in illegal activity, recognising that your surroundings influence your choices (NB: surroundings include your natural environment, the people around you, the conditions of the place you're in etc.). The key here is to ask people to try to *think from the perspective of the motivated individual who is involved in the target illegal activity.*

A. Will this intervention make it harder for the motivated individuals to engage in the target illegal activity?	 Will this intervention make it harder to target species? Will this intervention better control at 3. Will this intervention screen exits lead 4. Will this intervention deflect or diversion 5. Will this intervention control the too harvest, transport or sell the target start
B. Will this intervention increase the risk for the motivated individuals to engage in the target illegal activity?	 6. Will this intervention increase the activity targeted species? 7. Will this intervention make it harder to engaged in the illegal activity? 8. Will this intervention make the motive? 9. Will this intervention partner with perwise the target species can be four 10. Will this intervention strengthen for the strengthen for strengthen for the strengthen for the strengthen fo
C. Will this intervention reduce the benefits for the motivated individuals to engage in the target illegal activity?	 Will this intervention conceal the task Will this intervention remove the task Will this intervention make the targ as having been illegally obtained? Will this intervention disrupt the p Will this intervention prevent the mactivity?
D. Will this intervention reduce known provocations of the motivated individuals to engage in the target illegal activity?	 16. Will this intervention remove immerto engage in illegal activity? 17. Will this intervention avoid conflict the 18. Will this intervention reduce temptate 19. Will this intervention neutralise nego on the motivated individuals? 20. Will this intervention discourage the traffickers or consumers?
E. Will this intervention remove excuses for the motivated individuals to engage in the target illegal activity?	 21. Will this intervention set rules for the 22. Will this intervention post instruction 23. Will this intervention alert the construition is the crime script? 24. Will this intervention make it easier for the construction is intervention control drugs are enhance their engagement in the illegement in the illegement

r for the motivated individuals to remove or damage the

access to where the target species is found? eading away from where the target species is found? ert the motivated individuals away from the target species? ols or weapons used by the motivated individuals to species?

actual or perceived presence of guardians for the

r for the motivated individuals feel unnoticed when

vated individuals more identifiable?

beople who manage or control specific, strategic places und?

formal law enforcement against the illegal activity?

target species?

targeted species, parts or derivatives?

rget species **identifiable** by capable guardians or others ?

physical and/or virtual markets for the target species? motivated individuals from **benefiting** from the illegal

ediate stressors that influence the motivated individual

that triggers illegal behaviour by the motivated individuals? ation for motivated individuals to use the target species? egative peer pressure or harness positive peer pressure

the motivated individuals from imitating poachers,

he sustainable use of the target species? ions so that motivated individuals are aware of the rules? science of motivated individuals at key places and times

r for motivated individuals to follow the rules? s and alcohol use by the motivated individuals (if they llegal activity)?

Tool 5 – Templates

Complete designed targeted interventions table (Tables 2, 3, 5, 10 and 11)

Stage	Steps	Where/ Place	• When/ Time	• Who/ People	Source	Knowledge gaps	Current interventions	Suggested refined interventions	Strategic interventions	Indicators
Preparation										
Pre-activity										
lllegal activity										
Poet										
Post activity										

Define your target illegal activity

Define your target illegal activity here:

Our target illegal activity is:

List and analysis of current interventions against the illegal activity (Tables 4 and 5)

Stakeholder	Current interventions	Crime script stage	Suggested refined interventions (and wh
		Preparation People:	
		Places:	
		Times:	
		Pre-activity People:	
		Places:	
		Times:	
		lllegal activity People:	
		Places:	
		Times:	
		Post activity People:	
		Places:	
		Times:	
		Preparation	
		People:	
		Places:	
		Times:	
		Pre-activity	
		People: Places:	
		Times:	
		Illegal activity	
		People:	
		Places:	
		Times:	
		Post activity	
		People:	
		Places:	
		Times:	

Which stage(s) of the crime script are <u>NOT</u> addressed by current interventions?							
Tick stage(s) that are NOT currently targeted:	People	Pre-activity	Illegal activity	Post activity			
List all the people, places and times under each stage <u>NOT</u> targeted by current interventions:							
People							
Places							
Time							

Mapping current interventions against the 25 techniques of SCP (Table 8):

A. Increase effort required for individuals to engage in illegal activity	B. Increase risks for individuals to engage in illegal activity	C. Reduce rewards for individuals to engage in illegal activity	D. Reduce provocations for individuals to engage in illegal activity	E. Remove excuses for individuals to engage in illegal activity
1. Make it harder to remove or damage target species	6. Increase the actual or perceived presence of guardians	11. Conceal target species	16. Find ways to remove immediate stressors that lead to illegal activity	21. Set rules for sustainable use of target species
2. Control access to places with target species	7. Make it harder for individuals to feel unnoticed	12. Remove targeted species, parts or derivativess	17. Avoid conflicts that trigger illegal behaviour	22. Post instructions so individuals are aware of the rules
3. Screen exits leading away from target species	8. Make individuals more identifiable	13. Assist identification of target species	18. Reduce temptation to use target species	23. Alert conscience at key places and times
4. Deflect or divert individuals away from the target species	9. Partner with people who manage or control specific, strategic places	14. Disrupt physical and virtual markets for target species	19. Neutralise or harness peer pressure	24. Make it easier for individuals to follow the rules
5. Control tools and weapons used for illegal activity	10. Strengthen formal law enforcement	15. Prevent individuals from benefiting from illegal activity	20. Discourage imitation of poachers, traffickers or consumers	25. Control drugs and alcohol (where they facilitate the problem)
Which columns are N	OT targeted by current	interventions?		
Α.	В.	C.	D.	E.
			[aug	& Flora International, 202

Ideas for new interventions (Table 9):

List your ideas here:

Continued

List your ideas here:

Using situational crime prevention to address illegal wildlife trade: a toolkit

Step 7: Share lessons learned

To help keep this toolkit useful, we would appreciate your feedback so that we can continue to refine it and share general learning from the application of SCP in IWT. You can record your experiences of using this toolkit and implementing your SCP interventions using the template below, sending feedback via the website **www.fauna-flora.org/approaches/situational-crime-prevention.** Once you have monitored and evaluated your SCP interventions, you can also update the template with your final outcomes. Thank you.

Context

Target illegal activity

What species, trade, geography and modus operandi were you targeting?

Problem description

What did your crime script and other research show? Summarise your crime script in narrative form here, and attach your fully completed crime script table. What contextual circumstances and broader social, economic, political and other factors affected the situation?

Toolkit process

Toolkit use

How was your experience following the toolkit? Which stakeholders did you involve in the process? What proportion were men and women? How receptive and engaged were they with this process? What feedback did you receive?

Crime script

How did you complete the crime script? What methods did you use to gather information for the crime script? Please include details such as timeframes, participants involved (number, gender, organisational representation etc.), what tools you used, how you did the analysis etc. Was this the first time you used crime scripting? Did members of your organisation find crime scripting useful?

SCP interventions

What were your chosen situational crime prevention intervention/s? Why did you select them? How did they target the illegal activity, people, places and times involved? How did you plan to monitor them and what indicators and baselines did you have? What other useful interventions were suggested but not prioritised for your IWT prevention strategy? Why weren't they prioritised?

Process evaluation

Implementation

How did you implement your SCP intervention/s? Did they go to plan? What opportunities and challenges did you face? How did you engage with or resolve them?

Financial

How much did the SCP intervention/s cost to implement? What were the resources needed to implement each one?

Adaptive management

What improvements were made to the management of the intervention/s, if any? What improvements could be made?

Outcome evaluation

Results

What are the outcomes of your SCP intervention/s? What evidence do you have to show this? How do they compare to your baselines? How have they impacted your target illegal activity, people, places and times? Did they impact men and women differently? What external factors could have impacted your results?

Costs and benefits

What are the financial benefits of your intervention/s, if any? What were your final financial costs to implement the intervention/s?

Unintended consequences

Were there any unintended consequences from your intervention/s, whether positive or negative? Did the problem move or change because of your intervention?

Using situational crime prevention to address illegal wildlife trade: *a toolkit*

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