

RESTRICTED



Home Office

Crime Reduction & Community Safety Group

Tilley Awards 2008 Application form

Please ensure that you have read the guidance before completing this form. **By making an application to the awards, entrants are agreeing to abide by the conditions laid out in the guidance.** Please complete the following form in full, within the stated word limit and ensuring the file size is no more than 1MB. Failure to do so will result in your entry being rejected from the competition.

Completed application forms should be e-mailed to tilleyawards08@homeoffice.gsi.gov.uk.

All entries must be received by noon on **Friday 25th April 2008**. No entries will be accepted after this time/date. Any queries on the application process should be directed to Alex Blackwell on 0207 035 4811.

Section A: Application basics

1. Title of the project: Operation Jabot
2. Key issue that the project is addressing e.g. Alcohol related violence: Youth Anti-social behaviour

Author contact details

3. Name of application author: A/Inspector Simon Werrett
4. Organisation submitting the application: Essex Police
5. Full postal address: Loughton Police Station, 158 High Road, Loughton Essex IG10 4BE
6. Email address: simon.werrett@essex.pnn.police.uk
7. Telephone number: 01279 625494

Secondary project contact details

8. Name of secondary contact involved in the project: Caroline Wiggins (Epping Forest District Council)
9. Secondary contact email address: Cwiggins@eppingforestdc.gov.uk
10. Secondary contact telephone number: 01992 564122

Endorsing representative contact details

11. Name of endorsing senior representative from lead organisation:

12. Endorsing representative's email address:

13. For all entries from England & Wales please state which Government Office or Welsh Assembly Government your organisation is covered by e.g. **GO East**.

14. Please mark this box with an X to indicate that all organisations involved in the project have been notified of this entry (this is to prevent duplicate entries of the same project):

Section B: Summary of application - *In no more than 400 words use this space to provide a summary of your project under the stated headings (see guidance for more information).*

Scanning:

Limes Farm is a Council Housing Estate, surrounded by a very affluent area. It suffers relatively low crime but high incidents of Anti Social Behaviour. There is a Police Office on Limes Farm.

24.9.07: A community meeting threatened to descend into anarchy with resident after resident complaining about a lack of policing.

1.10.07: Appointment of Ivor Harvey, District Commander and Simon Werrett Neighbourhood Inspector.

8.11.07: A public meeting was held where they engaged with the community and promised to deliver 'no nonsense' policing.

30.11.07: Jack Large (14 years) was stabbed and murdered outside the Police Office on Limes Farm, by two 14 year old boys. The Police Office was not open at the time.

Analysis:

Criminal damage, including graffiti accounted, for a high percentage of reported crime and the hotspot areas were the Shopping Parade and Red Block. These same areas were also the locale where anti-social behaviour was identified as prevalent. Shopkeepers on the shopping parade felt their businesses were being affected by nuisance youths, the majority of which did not live on the estate, intimidating shoppers in the early evening through to the early hours of the following morning.

In the period 1.7.07 to 31.10.07 there were 246 incidents of ASB in the ward. (170 were youth nuisance calls.)

The two key strands were the environmental setting of Limes Farm and the Young people.

Response:

The initial aim was to re-implement Neighbourhood Policing and gain the trust and support of the community. This was in the process of being implemented when the murder occurred. Although an isolated incident, the community was extremely concerned and the people's perception of the fear of crime increased.

The key tasks were:

Re-implement Neighbourhood Policing

Decrease the fear of crime

Provide re-assurance to the community in relation to knife and violent crime.

Improve relationships with residents, community leaders and Councillors. The primary focus here was setting up the Special Action Group to tackle issues together rather than in isolation.

Improve public confidence through targeted Multi-Agency initiatives

Assessment:

Reduction of crime by 26%

Reduction of ASB by over 36% on the estate, as well as within the Chigwell Neighbourhood.

Improved working relationship with partners – Commencement of the Special Action Group

Improved working relationship with youth – setting up of a youth Neighbourhood Action Panel

Improved working relationship with residents – Opening of the Police Office on Friday and Saturday from 6pm to 10pm

State number of words: 398

Section C: Description of project - Describe the project in no more than 4,000 words. Please refer to the full guidance for more information on what the description should cover, in particular section 11.

Scanning:

Charles Dickens (1812 -1870) frequently visited Chigwell, which he described in a letter as "the greatest place in the world...Such a delicious old inn opposite the church...such beautiful forest scenery...such an out of the way rural place!"

Limes Farm is a late 1960s housing Estate on the border of Epping Forest and the London Borough of Redbridge. The Estate falls within the Grange Hill Ward of the Epping Forest District and is made up of mainly Council and Housing Association maisonettes, flats and houses, these total 694 dwellings with approximately 1760 people residing on the Estate.

Limes Farm is recognised as a pocket of high multi-deprivation with levels of income deprivation being the largest issue on the estate and barriers to housing and services being recognised as less prevalent within the indices of deprivation. It is the 21st most deprived area in England. However, it is often offset against the more affluent surrounding area and does not always receive the resources that it needs to help with the various issues found on the Estate.

This disparity is shown in the House prices, the average price being £130,000 for a flat and £250,000 for a terraced house on Limes Farm compared to between £750,000 to £2,000,000 on Manor Road, Chigwell. The actual distance can be walked in only a few minutes.

It was part of the Metropolitan Police area until the boundary changes in April 2000 and then became the responsibility of Essex Police. In April 2006, Essex Police moved towards the Neighbourhood Policing structure and Chigwell was allocated 1 Sergeant (who also covered Buckhurst Hill), 2 PCs and 2 PCSOs.

Comments from young people include:

- 'boring nothing to do, means we hang about and just cause trouble',
- 'The Police station is over there, there is no one in it'.

On 24.9.07 the Limes Farm Residents' Association called a public meeting to address the concerns of people on Limes Farm estate. It threatened to descend into anarchy with resident after resident complaining about a lack of policing.

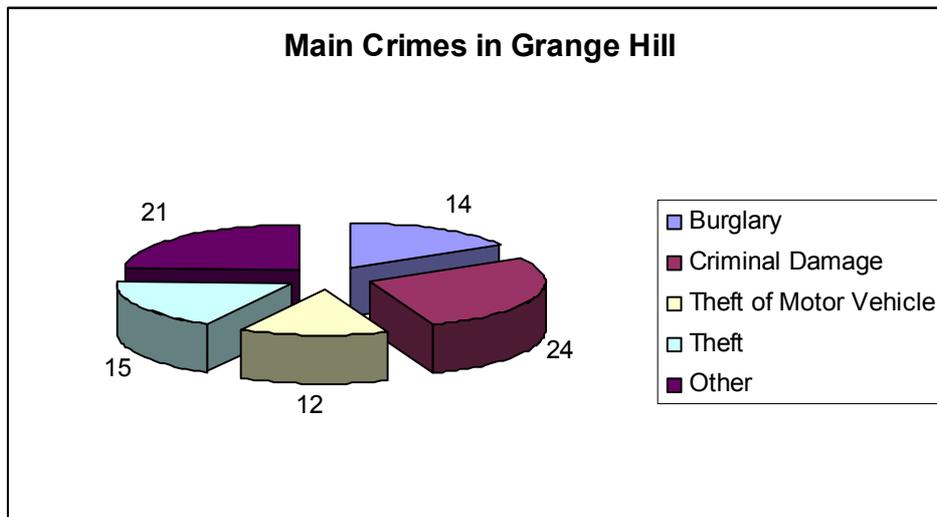
**Vigilante idea
broached for 'out
of control' estate**

On 30.11.07 Jack Large (14 years) was stabbed and murdered outside the police Office on Limes Farm, by two 14 year old boys.

ASB accounts for a high percentage of the incidents on Limes Farm. Between 1.7.07 and 31.10.07 in the Chigwell Neighbourhood there were 354 ASB incidents of which 245 were youth nuisance of these 70% occurred on Limes Farm.

Between 1.7.07 and 30.10.07 there were 305 crimes in the Chigwell Neighbourhood, of which 86 were committed in the Grange Hill ward.

The crimes are as follows:



The Key Objectives were:

1. Re-implement Neighbourhood Policing
2. Decrease the fear of crime
3. Provide re-assurance to the community in relation to knife and violent crime
4. Improve relationships with residents, community leaders and Councillors
5. Improve the image of service providers in the area through Multi Agency initiatives

The Significant Concern to the Community

It had already been identified that the community was losing confidence in the Police and partners and this needed to be stopped. The young people felt alienated, and silenced. Unless the tide was turned the community intended to take their law into the own hands and become vigilantes. A vocal leader was Allen Warner (Chair of the Limes Farm Residents Association) who described the Police 'as appalling'.

Involvement of Other Agencies

On 1.10.07 CI Ivor Harvey was appointed District Commander and A/I Simon Werrett the Loughton Inspector. A week later they attended the Committee meeting of Limes Farm Residents Association and listened to its concerns. On 8.11.07 a public meeting was held where they engaged with the community and promised to deliver 'no nonsense' policing.

The data sources used included

- Essex Police Intelligence, Command and Control, Crime recording databases
- Epping Forest District Council
- Chigwell Parish Council
- Crime and Disorder Reduction Partnership
- Essex County Council
- Epping Forest Guardian
- Voluntary Action Epping Forest

Case Study

The normal course of events in situations like this is for agencies to consistently 'pass the buck' amongst themselves, and so there is no action.

However, we were determined that in this case we would not follow that course of events. The Police started up a Special Action Group. This was a link between the Joint Action Group and the Neighbourhood Action Panel.

The SAG consisted of partners from Essex Police, Epping Forest District Council, Local Housing Associations, Essex Fire and Rescue Service, Metropolitan Police, Local community Leaders, Local Faith Groups (Chigwell and Hainault Synagogue is on the Estate), Councillors, Environmental Services and Voluntary Groups.

The concept was to establish a partnership approach to deal with problems on the Estate.

Three key strands were identified

- Social Engagement
- Environment
- Communication

Analysis:

'A building with a few broken windows. If the windows are not repaired the tendency is for vandals to break a few more windows, Eventually they may even break into the building, and if it's unoccupied, perhaps become squatters or light fires inside.' (The broken windows theory by Wilson and Kelling)

This applied to Limes Farm. The broken windows were the youths from outside the Estate, coming on to the estate and threatening residents, and committing anti-social behaviour. The fact the Police failed to deal positively with this behaviour, a neglect to replace broken glass windows, meant the behaviour continued and in fact deteriorated such that a murder occurred outside a closed Police office.

It could be argued that a failure to deal with minor offences was a factor that led to the loss of life. This murder could have occurred elsewhere, and the Police cannot be everywhere, however if the resources that were put into the estate after the murder, had been in place prior to it, then the likelihood would have been greatly reduced.

The introduction of Neighbourhood Policing in April 2006 had a positive effect, but the initial impetus had burned out, as officers moved to other roles, and were not replaced. The link with the community had become frayed.

John Heath, 70, pictured middle, said: "I'm not surprised it's happened but it has definitely quietened down a bit since the police have been more active."

However, Limes Farm Community Association chairman Alan Warner said: "It happened right outside the closed police station. It was bad policing but also bad luck. They could have at least left one PCSO there to keep the office open, and then it wouldn't have happened."

"The police have let the side down. It's unfortunate that three or four weeks before it had been open on a Friday night."

"We've been trying to warn the police for years that something like this would happen. For years we've been trying to get that station open. It just aggrieves me. If that police station had been open it wouldn't have happened. it's as simple as that."

This was further complicated by the murder of Jack LARGE as this raised community tensions.

Offender

- Minority of offenders live on Estate
- Majority of offenders living in Metropolitan Police area
- Metropolitan Police resources and their effective border patrol
- Incompatible intelligence systems
- Youths selling drugs
- Youth purchasing alcohol from local shops
- Two key areas for the Estate, the youth and the environment
- Murder of Jack Large

Place

- Typical 1950s housing Estate, 3 main blocks red, green and yellow (painted in those colours)
- Road circles the Blocks
- Average house prices £130K for a flat, £250K for terraced house, compared rest of Chigwell between £750K upwards
- Expectation that affluent community should provide for the estate
- Considerable finance for the Estate from Partners
- Young people lack self motivation
- High unemployment on the estate
- 4 shops – Budgens, Nail shop, Indian and Chinese Take aways
- Budgens covered area attracts youths on wet and cold evenings
- Limes Farm has Police office – not opened regularly
- Primary school is mid table in the county key stage results, but does have a higher than average (7.2% against 5.1%) truancy rate.

Problem Solving Triangle

Victim

- The level of serious crime is generally very low on the Estate, although there are isolated incidents
- The youths are naturally boisterous, but this behaviour can be off putting to other residents
- Higher level of young people and families on the estate
- Low Level criminal damage including graffiti is prevalent – mainly around the Shops and Red Block
- ASB is high and occurs mainly in the evenings with the shopping centre being the focal point
- ASB is normally youths 'messaging around', intimidating shop keepers, mini motos, and foul language. This is linked to the 'boredom factor' of the youths
- In inclement weather youths gather in stairwell of housing blocks
- The graffiti mostly revolves around the post code area of IG9 WAT or WOT, and although they appear to be copying the gang culture of neighbouring boroughs, there is no real gang culture on the Estate

Case Study: The murder of Jack Large

Jack Large (aged 14) was murdered outside the Police Office on Limes Farm about 22.30 on 30.11.07. The two offenders were aged 13 and 14 years.

The National Newspaper reports stated:

WHAT A WASTE

One moment he had his whole life in front of him, the next he was dead. Murdered at just 14.

'Police have let the side down'

It has been revealed Jack was stabbed to death by two teens outside an UNMANNED police station.

Locals claim the Grange Hill estate is blighted by gangs and have begged cops to open the station more than once a week.

News

Two teens charged with fatally stabbing boy, 14, outside CLOSED police station

The attack on Friday happened on a notorious estate in Grange Hill, near Chigwell, Essex, where residents have complained of gangs terrorising the streets.

The Essex police "community office" at the Limes Farm Estate is open only one day a week.

It is not manned on Friday and Saturday nights, when youths congregate at nearby shops.

Jack's distraught family hit out at the decision not to use the office more.

His stepfather William Corcoran said: "There should be someone there. If there had been, Jack wouldn't be dead now."

Jack's stepdad William Corcoran, 48, said: "There's a police station and you never see anyone in it. There should be someone there. If there had been, Jack wouldn't be dead now."

This provided a huge challenge for the local Police, as we needed to combat the negative publicity, and not allow the constructive work that had been going on since October on the Estate to be distracted. The focus was around the closed Police office, and it appeared the public would prefer an officer to be available inside the office rather than patrolling the streets. This was to become a key issue to address.

A Community Impact Assessment was completed, which was of a very high standard, has been accepted as best practice by Essex Police.

Response

Sir Winston Churchill said 'We shall not fail or falter, we shall not weaken or tire .. Give us the tools and we will finish the job.' Whilst, the murder of Jack Large provided some negative publicity in the national press, it did provide an impetus for partners to become more involved in the Estate.

The primary issue we focused on was the young people, this was so key, as they were involved in all areas of Estate life, and were causing the main anti-social behaviour, minor damage and graffiti. It was also important to focus on the early teens, so that they could be diverted away from this lifestyle circle.

- The first priority on the Active Epping Forest Community and Education Project Development Plan is to 'engage young people in a range of positive community activities which link to the *Every Child Matters* framework, with the aim of reducing crime & anti social behaviour, and improving health and well being'
- The Epping Forest Police District has a Youth Action Pan, which looks at PCSO visits to primary and Secondary schools on a weekly basis, to set up Youth Police Forums in the area and work with partners to divert them away from ASB
- The Epping Forest District Council ten year play strategy emphasises the value and importance of play and highlights the need for high quality, diverse and inclusive play opportunities for all children and young people in the district. EFDC have successfully applied for funds from the Big Lottery Funds Children's Play Programme and Limes Farm will be the first area to benefit from this in the district

In order for these initiatives to succeed we need the Partners to invest time, skills, knowledge and finance to develop these concepts. Therefore, building on the good links we have with Epping Forest District Council is important and a key strand of our action plan.



The Initial Police response in October was:

- Special Action Group: As detailed below.
- Increased Resources: A dedicated Sergeant, two Police officers (including a Neighbourhood Specialist Officer), four Police Community Support Officers and two Special constables
- Streetwatch: The Crime reduction officer to identify key residents to become involved
- Anti Social Behaviour Orders: Increased dialogue with the Metropolitan Police at all levels, in order to work together and target those who constantly break their conditions; the linking of applications on new offenders
- High Visibility Policing: Through the guise of Operation Muse. It played a key part to reducing the ASB and improving the quality of life for residents. Over 60 stop checks were conducted during this operation
- The local use of the Police Office: This is discussed elsewhere

Special Action Group

The key to the whole project was the setting up of a Special Action Group This consisted of partners, community leaders and residents. At the inaugural meeting on 6.11.07 the SAG identified 3 key areas, Communication, Social Engagement and Environment. The key aims of the sub groups are:

Communications Group: Lead Arthur Anderson (Limes Farm Residents' Association)

- A review of CCTV systems and a proposed monitored system
- To obtain funding for the Limes Farm Residents' Association newsletter
- A new lockable notice board for the Community Hall and an email family for dissemination of community news

Community decides to meet crime head-on

A MEETING held to discuss the problems of Limes Farm has been hailed as a success by police after three action groups were formed. The meeting, at the Civic Offices in Epping, was organised by District Commander Chief Inspector Ivor Harvey before the death of Jack Large, and included members of the police, councillors and residents.

Social Engagement Group: Lead Ciaran Porter (London and Quadrant Housing Trust)

- A Community Consultation took place on 15.2.08, details below
- The Children's Centre is negotiating a location for services; a career fair was hosted the week beginning 10.3.08
- Consideration of an alcohol free zone to tackle underage drinking. This would link in with Trading Standards covert operations and also enforcement in relation to intimidation of customers by young people entering stores

Environmental: Lead Lynne Wyatt (Epping Forest District Council, Housing Department)

- Fly tipping on the estate
- Graffiti removal prioritisation on the estate
- An environmental survey to be carried out. A lighting survey had been completed and recommendations included bulk head lighting, anti vandal lamps and foliage management have been recommended. Areas without necessary lighting have been highlighted. Residents are to be encouraged to take responsibility for informing the appropriate authority when the street lights are not working.

Young People**Football**

The project has been set up as a Partnership between Epping Forest District Council (Sports Development Team and the Community Development Team), Tottenham Hotspur Foundation and the Police. The project commenced in July 2007 and operates two evenings a week. It was set up to give young people from the Estate constructive and positive activities to take part in and develop a positive relationship between the young people and the Police, Tottenham and the Council and ultimately reduce crime and anti social behaviour incidents on the Estate. The average number of young people attending each session is 25, with approximately another 10 –12 hanging around, watching the sessions and engaging with the Police.

Youth team officer Pc John Berwick said: "These events provide a safe environment for the children to enjoy a game of football alongside Police Officers and Tottenham Hotspur Foundation coaches. Although it was initially set up for 13 to 18 years olds, we have had so many younger children who want to join in on the fun, the officers have set up a mini football game just for them on Tuesdays. It is great to see the whole family coming along to watch and support"



"The initial hook of sport especially football has worked well and has really helped with the interaction and the development of trust between staff, the Police and the young people."

Dance



A 7 week street hip-hop dance session was introduced on a Tuesday in the community hall. This has been organised by Epping Forest District Council's Arts Development Team (Dance Development Officer). The project aims to provide positive activities and to give the young people an opportunity to take part in physical activity and learn new skills and to divert young people away from anti social behaviour and crime. The overall objective of the project is to build respect in communities and reduce anti-social behaviour. This was awarded a High Sheriff's award in November 2007.

The Police Office

The Police Office was used as premises for the Officers to carry out administrative details and in order to take their breaks. However, as the murder 'occurred' outside the 'closed Police Office, this drew criticism from the national press, who obviously do not distinguish between a Police Station and a remote beat office. Consultation with the community identified that they would prefer the beat office to be open at the weekends.



It was agreed to open the Office it on a Friday and Saturday evening from 6pm-10pm. with two additional officers patrolling the estate.

Initially, due to the murder, Police resources were available for the first month, but then as other priorities took precedence, it was resourced from District resources. In order to finance it better, approaches were made to the CDRP and HQTP. This was agreed. EFDC also provided finance to decorate and furnish the inside of the Office, and a laptop for the Officers to use on the Estate.

Although very few people actually use the Office when it is open, the feedback from the community is that they feel safer with it open for longer hours.

Case Study –Youth Neighbourhood Action Panel

We started a Youth NAP on Limes Farm to engage with the young people and to establish their views on Policing and priorities. This NAP continues to meet.

CHIGWELL: Police meet youths to discuss crime issues

By *Edmund Tobin*

ESSEX Police have met with youths on the Limes Farm to discuss crime and disorder on the estate.

Six youths from the Chigwell estate put themselves forward for the youth Neighbourhood Action Panel, and in an hour-long meeting with police spoke about their experiences of living in the community which saw the murder of 14-year-old Jack Large last November.

Two priorities were agreed at the meeting - to provide alternative activities for young people and to look at the resourcing and opening hours of the police office.

Essex Police NewsLine

Youth attend Limes Farm meeting

By *Denise Harvey*

The inaugural meeting of the Limes Farm youth neighbourhood action panel (NAP) was held in the Limes Farm police office on the evening of Thursday, January 10, 2008.

The community was represented by six local young people.

The concept is to gain an insight into the local community's crime and disorder issues from young peoples' points of view.

Assessment:

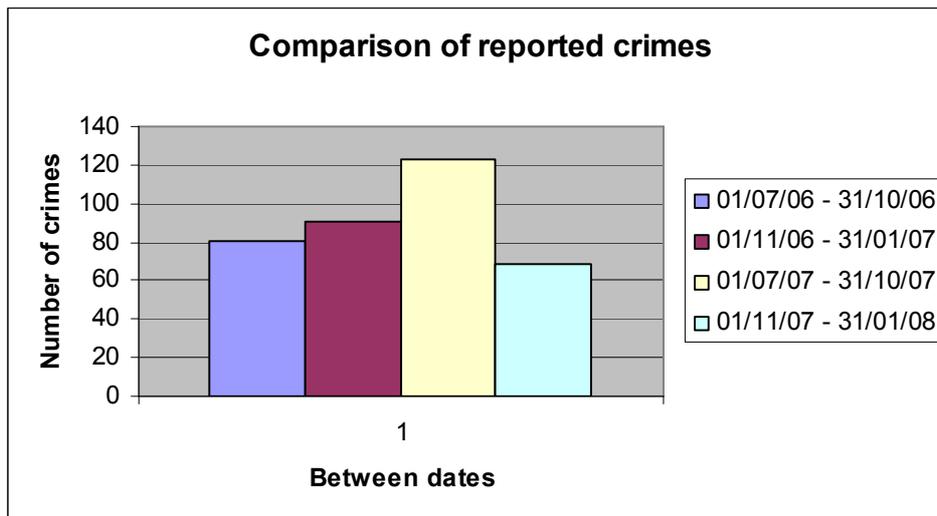
Lord Callaghan, the former British Prime Minister said ‘You never reach the promised land. You can march towards it.’

The work on Limes Farm is far from finished, but it is a work in progress and the Partners are steadily marching onwards.

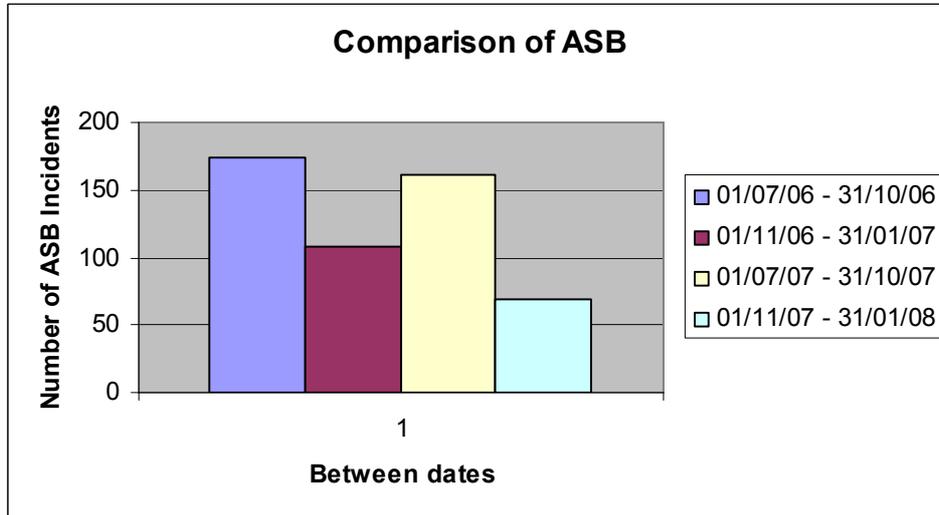
Case Study – Early Results

- Funding for the Limes Farm Residents’ Association newsletter has been secured for 2008
- CDRP funding to trial extended opening hours for the Police Office for 9 weeks will begin in February. This will mean the Police Office will be open between 6pm and 10pm on Friday and Saturday evening
- Reduction in the number of ASB incident by over 36% from Nov to Jan, compared to the same period last year. A 60% decrease over the preceding 3 months
- Reduction in the number of crimes by 26% from Nov to Jan, compared to the same period last year and 21% reduction compared with the previous 3 months
- Improved engagement with Young People – Youth NAP and Football Tournament
- Funded Coaching by Tottenham Hotspur until April 2008 and new floodlights and goal posts provided.

The reduction is as follows



It is obvious that an increased Police presence reduces crime and anti social behaviour, but the key is to sustain this. Interestingly, in December 2007, following the murder, despite an increased Police presence the number of crimes initially increased. However, there is always a seasonal variation at the beginning of December, in relation to acquisitive crime.



There is a cost implication, to open the Police Office on overtime for four hours costs £100, and to have Officers patrolling the Estate to support them incurs further costs. The Police and CDRP have provided £4300 for the 9 week trial. It is disappointing that only rarely do the residents actually come into the Office to report anything or engage with the Officers. However, if the Police Office is closed due to other operational requirements, then they ring the main Police Station to complain.

There have been several positive press releases:



In December, the local newspaper asked whether there were now too many Police Officers in Limes Farm. This is a good question, as whilst resources have been moved to the Chigwell Neighbourhood, the officers have had to come from other Neighbourhoods in the District.

The Chairman of the Limes Farm Residents' Association who accused the Police of 'letting the side down' following the murder, is now working with the Police/CDRP to improve life on the Estate and is now fully supportive of the Police.

arranged by Grange Hill district councillor David Bateman.
 He said: "I thought it was very positive. It looks now as if we're going to have an improvement in opening at the police station and a better police presence.
 "They seemed fully aware of the problem with youths and Ivor Harvey was very positive that ASBOs would be enforceable in our area."

The Special Action Group has been very successful, and residents are actually seeing an improvement to the Estate, this is evidenced in the fact:

- CCTV Operations
- Defective Lighting being replaced
- Graffiti being cleaned as soon as reported
- The Residents' Association Newsletter being professionally produced
- Improved facilities for children and young people – this includes the E (environment) Club, Football and a youth club

Estate put at top of police hit list

The Play strategy underlines the Partners working together. It was officially launched by organising a day of fun activities for children and young people on Limes Farm on 15.2.08. The local Neighbourhood Policing played a tournament against three teams of youngsters from the Limes Farm Estate.

Chief Inspector Harvey said: "The games were hard fought and we were well beaten in the final on penalties. All the youngsters loved the attendance of the newly formed Essex Police Mounted Unit. The event was a great success, Gill Wallis and her team have made an outstanding start to improving the amenities of youngsters on the Estate."



The 10 year Play Strategy emphasises the value and importance of play and highlights the need for high quality, diverse and inclusive play opportunities for all children and young people in the district. The day also gave local children and young people the opportunity to talk to staff about the type of new play equipment they would like to see placed on the estate.

Councillor Syd Stavrou, The Community Wellbeing Portfolio Holder, EFDC, said "By organising the fun day at Limes Farm we have been able to consult with children, parents, carers and young people regarding the type of play equipment they would like the Lottery funding to be spent on."

In February external consultation was completed on the Estate, and the top 5 priorities were highlighted as ASB, Drug/Alcohol Misuse, Litter, Knife Crime and Noise Nuisance, an indication that the Partners are moving in the right direction.

Conclusion

We might not have reached the Promised Land, but the partners have moved forward in last 3 months. Limes Farm is still the 'greatest place' in the world for its residents, and for them it is their own place in the world. Limes Farm will always appear to be the poor relation in Chigwell, a small area amongst the large houses and affluent residents of Chigwell, but the quality of life is improving. The broken windows are starting to be replaced, but whilst we may have won the first few battles, the long term war also needs to be won. Our partners are investing finance, quality time and skills into the Estate, improving the cosmetic image but also providing them with the vehicle to change things themselves – giving the residents ownership and hope.

This was an Estate where initially, Neighbourhood Policing, was weak and whilst perhaps not as a direct result of that, a murder of a fourteen old boy occurred. This added impetus to the work that had already been started, and Essex Police and Epping Forest District Council took the lead in that work. This has resulted in achievable and tangible results in reducing crime and Anti Social Behaviour on the Estate. This is an excellent example of what partners working together, focused on the task, can achieve.

State number of words used: 3657

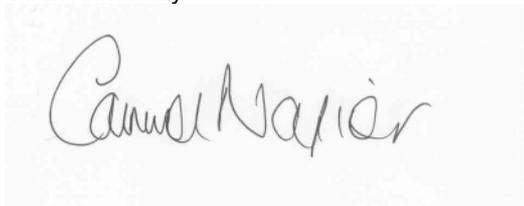
Section D: Endorsement by Senior Representative - Please insert letter from endorsing representative, this will not count towards your word or 1MB size limit restrictions.

As Assistant Chief Constable responsible for Territorial Policing I am delighted to support and recommend this application for consideration of a Tilley Award. This nomination provides evidence of the dedication of the Neighbourhood Policing Team and local partnership agencies. Through the development of the Special Action Group and implementing youth diversionary activities it is clear that the problem solving methods adopted have improved residents quality of life.

Neighbourhood Policing is about addressing the concerns of the community. This requires the sustained commitment of many agencies, to focus on and take ownership for issues locally. Essential to any success will be the involvement of the community in the problem solving process. Experience shows that where the community are involved in the decision making and problem solving processes they gain a sense of empowerment. Their fears are reduced and they become more involved in improving their community. This award nomination is evidence of Neighbourhood Policing in action in the Limes Farm area. The results provided demonstrate the success of such multi agency initiatives both for the community and agencies involved.

I fully support this application and hope it receives your favourable consideration.

Yours sincerely



Carmel Napier
ACC (Territorial Policing)
Essex Police

Checklist for Applicants:

1. Have you read the process and application form guidance?
2. Have you completed all four sections of the application form in full including the endorsement from a senior representative?
3. Have you checked that your entry addresses all aspects of the judging criteria?
4. Have you advised all partner agencies that you are submitting an entry for your project?
5. Have you adhered to the formatting requirements within the guidance?
6. Have you checked whether there are any reasons why your project should **not** be publicised to other police forces, partner agencies and the general public e.g. civil or criminal proceedings pending in relation to your project?
7. Have you inserted your project name as a footer note on the application form?
Go to View-Header and Footer to add it.
8. Have you saved you application form as a word document and entitled your message '**Tilley 08 entry (followed by project name in brackets)**' before emailing it?

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Once you are satisfied that you have completed your application form in full please email it to Tilleyawards08@homeoffice.gsi.gov.uk. One hard copy must also be posted to Alex Blackwell at Home Office, Effective Practice & Communication Team, 4th Floor, Fry Building (SE Quarter), 2 Marsham Street, London, SW1P 4DF and be received by 25th April 2008.