My career started in Oct. 1965, two weeks before Hurricane Betsy.

I was an aux. officer at that time, working my way up to part-time, full-time, to prevent status, Chief of Police.

After taking office in Jan. 1991, I had no equipment, a basic lot of problems, corrupt police officers, etc.

It took me 15 months to clean up that mess, so I could start off with a clean slate.

REPORT MADE BY: P.S. DATE: 
WHEN I, CHIEF CARL SPIZZLE, WAS ELECTED
IN 1991, I ALREADY KNEW ABOUT THE-
PROBLEMS, WORKING SEVERAL YEARS AS
A PATROL OFFICER. THE FORMER POLICE CHIEF
DID NOT WANT TO USE HIS AUTHORITY
TO ENFORCE THE CIVIL LAWS, THAT
PERTAIN TO ABANDONED HOUSES, VEHICLES
OVER GROWTH ETC. THE MAYOR AND
CITY COUNCIL, DID NOT WANT TO GET
INVOLVED ALSO: STATED: "YOU ARE GOING
TO OPEN A CAN OF WORMS"

REPORT MADE BY: C. SPIZZLE
DATE: 6-26-97
IN THE LATTER PART OF 1991, I STARTED TO PHOTOGRAPH, DOCUMENT ALL OF THE CIVIL AND CRIMINAL PROBLEMS. I CLASSIFIED THE AREAS, "HOT SPOTS".

HIGH CRIME AREAS, "CRACK HOUSES"

LITTER, LOITERING, ETC.

OUR CITY HAD A LOT "EYE SORES", JUNK VEHICLES, "WHITE GOODS", OVER GROWTH, ETC.

USING THE CITY ORDNANCE'S, THAT WAS ON THE "BOOK'S" TWO DECADE 460:(CIVIL):

I USED THE CIVIL ORDINANCES TO ATTACK THE CRIMINAL ACTIVITIES:

REPORT MADE BY: CS DATE:___________
Date: 6-26-97  Case No.: 2  Description  Page No.: 1

A - SCANNING:

1. WHAT WAS THE NATURE OF THE PROBLEM?

OUR CITY HAD A LOT OF ABANDONED:

BUILDINGS, JUNK, AXED VEHICLES,

OVER GROWTH, WEEDS, ETC:

THIS LED TO DRUG DEALERS, USERS,

ADULT AND JUVENILE LEWD ACTS,

STRAY ANIMALS, AND REPTILES.

WE HAD BUSINESS BURGLARIES BECAUSE

OF OVER GROWTH, BUSHES, TREES, ETC.

NOTE: PHOTO COPY OF A STORE THAT A

REPORT MADE BY: __________________________ DATE: ______________
PERPETRATOR USED A 20 LB MAUL TO BREAK INTO THE STORES BLOCK WALL TO GAIN ENTRY:

WE ALSO HAD STREET GANG'S - "G.T. Boyz"
2. How was the problem identified?

I, Carl Spizale made an analogy—

in Feb. 1991, along with 100+ photos

of "hot spots", criminal activity(s),

crime stats, and complaint logs.
3. WHO IDENTIFIED THE PROBLEM?

I, Chief sprinkle identified the problem on the job.

Phone calls were made to me at my home, from senior citizens and concerned citizens.

All of this was documented.
Far more problems are identified than can be explored adequately. How and why was this problem selected from among the other problems?

A Y. "Crack houses" was a problem that I had to deal with first hand.

Drug dealers, users, are the reason we had other crimes e.g. litter, loitering, assaults

Thefts to support their drug habits.

Report made by: CS Date:
WHAT WAS THE INITIAL LEVEL OF DIAGNOSIS - UNIT OF ANALYSIS - EE - CRIME TYPE, SPECIFIC PREMISE, NEIGHBORHOOD, SPECIFIC OFFENDER GROUP?

WE HAD MORE PROBLEMS WITH THE AGE GROUP - 16 - 28 -

OUR POLICE DEPT. WOULD RECEIVE CALLS DAILY, ABOUT LOITERING, DRINKING IN PUBLIC, SHOTS FIRED (IN THE AIR) LOUD LEWD MUSIC, INSIDE AND OUTSIDE OF A BAR, OR COMING FROM A SPECIFIC RESIDENCE IN THE NEIGHBORHOOD!
WHAT METHODS, DATA AND INFORMATION SOURCES WERE USED TO ANALYZE THE PROBLEMS (E.G. SURVEYS, INTERVIEWS, OBSERVATION, CRIME ANALYSIS, ETC.)?

THE PROBLEM STARTED TO DEMIC IN 1988.

I ALREADY HAD DATA COMPILLED, ALONG WITH ON-VIEW ARRESTS, OBSERVATION(S), TELEPHONE CALLS FROM SENIOR CITIZENS REPORTING THE CRIME(S).

ALL I HAD TO DO NOW IS GET ELECTED!
HISTORY: How often, and how long -- was it a problem?

B-2 The abandoned houses, vehicles were an "eye sore" only, in the 60's & 70's.

In 1981, the drug scene came into focus. Crack cocaine was the number 1 problem! The drug, being so addictive, caused repeat offenders, to steal, burglarize or to support their habits.

This problem was on-going from 1981 to 1991, several times a week, any on hrs.

REPORT MADE BY: CS

DATE: _______
WHO WAS INVOLVED IN THE PROBLEM, (OFFENDERS, VICTIMS, OTHERS) AND WHAT WERE THEIR RESPECTIVE MOTIVATIONS, GAINS AND LOSSES?

B.3 WE HAD THE BEGINNING OF STREET GANGS, DRUG RELATED; BLACK ON BLACK CRIMES;

SENIOR CITIZENS HAD A LOT OF ITEMS STOLEN; CASH, JEWELRY, HEIRLOOMS, ETC.

95% WERE FAMILY MEMBERS OF THOSE SENIOR CITIZENS, WHO REPORTED THE THEFT; SOME WERE AFRAID TO REPORT THE THEFT;

BECAUSE OF FAMILY INVOLVED.

REPORT MADE BY: ___________________________ DATE: ___________________________
Lots of money, small change,
piggy-banks, were taken by relatives, approx ages 14-21, to support their drug habit, or debt.
WHAT HAZARDS RESULT FROM THE PROBLEM?

4. WE HAD LOTS OF SCHOOL DROP-OUTS, BECAUSE OF DIVORCE PARENTS, THEIR KIDS ON DRUGS, AND A LONG WAITING LIST FOR ADDICTED USERS TO GET INTO A STATE-OWNED DE-TOX HOSPITAL, BECAUSE OF NO HEALTH INSURANCE.
How was the problem initially addressed before the problem-solving project?

What were the results of those responses?

Hands-on approach and politics!

By former elected officials and police officers. Reports were taken, but no follow-ups to address the problem, on analyze; a very small complaint, incident, was not logged down.

REPORT MADE BY: ___________________ DATE: ___________________
WHAT DID THE ANALYSIS REVEAL ABOUT THE CAUSES AND UNDERLYING CONDITIONS THAT PRECIPITATED THE PROBLEM?

WE HAD YOUNG JUVENILES, HANGING OUT WITH ADULTS, IN AND AROUND BARS, ABANDONED STRUCTURES, WOODED AREAS, STREET CORNER'S ETC.


WE ALSO HAD AM & PM SHOPLIFTING IN OUR STORES.
WHAT DID THE ANALYSIS REVEAL ABOUT THE NATURE AND EXTENT OF THE PROBLEM?

87. WE HAD A PATTERN, REPEATED OFFENDERS DOING DRUGS, DRINKING IN PUBLIC, LITTERING, LOITERING AROUND FAST FOOD STORES, ESPECIALLY ON WEEK ENDS.
WHAT SITUATIONAL INFORMATION WAS NEEDED TO BETTER UNDERSTAND THE PROBLEM (E.G. TIME OF OCCURRENCE, LOCATION, OTHER PARTICULARS OF THE ENVIRONMENT)?

B.8 WE NEEDED TO GET THE OFFICIAL DISPATCH LOG SHEETS, OFFENSE REPORTS, WITH TIME, DATES, NATURE OF COMPLAINT.

WE NEEDED INFORMATION FROM CONCERNED CITIZENS! INFORMANTS, ETC.

IT WAS TIME TO RESEARCH THE ESTATE OWNERS, THAT OWN ABANDONED, BLIGHTED PROPERTY IN THAT AREA.
WAS THERE AN OPEN DISCUSSION WITH THE COMMUNITY ABOUT THE PROBLEM?

B-9. WE HAD SEVERAL CONCERNED CITIZENS ATTEND OUR MONTHLY TOWN MEETINGS TO VOICE THEIR COMPLAINTS.

THIS WAS A START IN THE RIGHT DIRECTION.
WHAT POSSIBLE RESPONSE ALTERNATIVES WERE CONSIDERED TO DEAL WITH THE PROBLEM?

WE NEEDED MORE COMMUNITY AWARENESS, 80% WERE AFRAID TO CALL THE POLICE, AND REPORT THE ON-GOING PROBLEM(S); WE NEEDED NAMES, NICKNAMES, AKA'S ETC. THE CRIMINAL ACTIVITY, DRINKING, LOITERING, LOUD LEWD MUSIC, DRUGS, ETC. WERE THOSE (95%) WHO LIVE IN GRAMERCY, AND ON FOOT, OR BICYCLE!
WHAT RESPONSES DID YOU USE TO ADDRESS THE PROBLEM?

I used several response methods.

As a working police chief, with a marked unit, full uniform,

I met with the community leaders,

church pastors, and most importantly,

one on one, who filed a criminal complaint!
C-3 - How did you develop a response as a result of your analysis?

An analogy was started in Feb. 1991, photos, crime stats, complaints, etc. There as a pattern of repeat offenses. Several ordinances were passed as more tools to deal with the response analysis.

See next page.
1. COMMUNITY POLICING PROGRAM
2. ABANDONED BUILDING REMOVAL, ALONG WITH JUNK OR ABANDONED VEHICLES REMOVAL
3. JUVENILE CURFEW PUT INTO EFFECT
4. CRIME WATCH AND CONCERN CITIZENS PROGRAM
5. NEW DRUG TRAFFIC LOITERING PROGRAM
6. CLEAN UP OF ALL DEBRIS (OVER GROWTH, TREE AND BUSHES, ETC.)
7. NEW SELF TIMER SOLAR LIGHTS IN HIGH CRIME AND DRUG TRAFFIC AREAS
8. TASK FORCE (STREET SWEEP UNIT)
9. DRUG ROLL LINE
10. AAMP AND S.A.L.T. PROGRAM, (SENIOIRS + LAW ENFORCEMENT OFFICER TOGETHER) 
CRIME AGAINST THE ELDERLY OVER 65, STIFFER PENALTY
11. OPEN CONTAINER ALCOHOL, DRINKING IN PUBLIC, ORDINANCE.

<table>
<thead>
<tr>
<th>Name of Nominee</th>
<th>CARL A. SPIZALE</th>
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<tbody>
<tr>
<td>Local Government</td>
<td>TOWN OF GRAMERCY</td>
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<tr>
<td>Title</td>
<td>CHIEF OF POLICE</td>
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<tr>
<td>Population</td>
<td>3,100</td>
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<tr>
<td>Nominee's Address</td>
<td>P.O. BOX 1504; GRAMERCY, LA. 70052</td>
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<tr>
<td>State</td>
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</tr>
<tr>
<td>Zip Code</td>
<td>70052</td>
</tr>
<tr>
<td>Nominee's Phone</td>
<td>Day (504) 869-8005 Evening (504) 869-8115</td>
</tr>
</tbody>
</table>
WHAT EVALUATION CRITERIA WERE MOST IMPORTANT TO THE DEPT. BEFORE IMPLEMENTATION OF THE RESPONSE?

ALTERNATIVE(S) (LEGALITY, COMMUNITY VALUES, POTENTIAL EFFECTIVENESS, COST, PRACTICALITY ETC.?)

I MADE A SURVEY, LISTING ALL OF THE PROBLEM AREAS, PHOTOGRAPHED BLIGHTED PROPERTY, JUNK AXLED VEHICLES, ETC; THESE WERE CIVIL VIOLATIONS, AND I HAD THE AUTHORITY TO ENFORCE THEM!

I HAD A PLAN TO WAIVE SOME COSTS
WHAT DID YOU INTEND TO ACCOMPLISH WITH YOUR RESPONSE PLAN (PROJECT GOAL AND CORRESPONDING MEASURABLE OBJECTIVES)?

C-5

I wanted the community on my side, before I started to condemn the abandoned "Crack Houses" and junk, axled veh(3) on their property. This is main accordance with Ord. No 5-50-54.

My objective was to lower the crime rate, and give our town a very much needed "face lift".

REPORT MADE BY:  

DATE:
WHAT RESOURCES WERE AVAILABLE TO HELP SOLVE THE PROBLEM?

C-6 I did not have any funds or grant monies to start this project, because I thought the city of Gramercy, mayor's office, had enough equipment and man power to help me with the program. I was wrong!

I did get help from our St James Parish President and Council, along with our neighboring town of Lutheran.
WHAT WAS DONE BEFORE YOU IMPLEMENTED YOUR RESPONSE PLAN?

C-7. IN REF. TO THE ABANDONED BUILDING PROGRAM, I HAD TO RESEARCH THE PROPERTY OWNERS, SOME WERE DECEASED, AND ANY LIVING HEIR COULD JUST BE PAYING THE TAXES, (APPROX. $20.00 PER YEAR) TO KEEP THE PROPERTIES FROM SEIZURE. SOME PROPERTIES WERE TIED UP IN COURT, BECAUSE OF LACK OF A WILL, OR RELUCTANT HEIR.

THIS RESEARCH TOOK 2 MONTHS.

REPORT MADE BY: C.S. DATE:______________________
WHAT DIFFICULTIES WERE ENCOUNTERED DURING RESPONSE IMPLEMENTATION?

AGAIN, IN REF. TO BLIGHTED, ABANDONED PROPERTIES, AFTER A CERTIFIED LETTER TO THE PROPERTY OWNERS, 60 DAY REPAIR OR TEAR DOWN, NOTIFICATION.

WHAT DO YOU DO WITH THE DEBRIS?

I WAS FACED WITH THIS KIND OF PROBLEM!

I GAVE THE ESTATE, HEIRS FIRST CHOICE OF ALL THE LUMBER, USED CYPRESS OR LONG LEAF PINE, LAST FOREVER.
IF THE HEIRS WAIVE THEIR RIGHT TO
THE LUMBER, I ADVERTISE TO THE
PUBLIC, "FREE LUMBER, YOU TEAR DOWN"
AFTER THIS METHOD WAS EXHAUSTED,
YOU CAN STILL HAVE TONS OF DEBRIS!
WHO WAS INVOLVED IN THE RESPONSE TO YOUR PROBLEM?

C-9

TO HAUL AWAY TONS OF DEBRIS, WAS A PROBLEM, AT FIRST, BECAUSE OF E.P.A., LAND FILL REGULATIONS, EXPENSIVE DUMPSTERS, ETC. I WROTE TO AND VISITED OUR WASTE MANAGEMENT CO.

MR. HARVY PARKS, C.E.O. UNDERSTOOD MY PROBLEM, AND GAVE ME A SPECIAL PERMIT, TO HAUL THE DEBRIS TO A TRANSFER SITE, FREE OF CHARGE.
WHAT WERE THE RESULTS? WHAT DEGREE OF IMPACT DID THE RESPONSE PLAN HAVE ON THIS PROBLEM?

D-1

BY JUST TEARING DOWN ONE HOUSE MADE A DIFFERENCE! NO PLACE FOR THE DRUG DEALERS TO HIDE!

A FREE FACE LIFT FOR THE PROPERTY OWNERS, AND THE INCREASED VALUE TO THE NEXT DOOR NEIGHBORS = PROPERTY ETC.

CRIME RATE WAS DOWN!
WHAT WERE YOUR METHODS OF EVALUATION, AND FOR HOW LONG WAS THE EFFECTIVENESS OF THE PROBLEM SOLVING EFFORT EVALUATED?

D.1 WE WENT BACK TO RECORDS FROM

1986 - 1990 EXAMPLE: "PEEPING TOM" -

48 CASES REPORTED FROM 1986 - 1991,

2 CASES REPORTED FROM 1991 - 1996

THIS, ALONG WITH TRAINED NEW

POLICE OFFICERS MADE THE DIFFERENCE

IN THE PROBLEM SOLVING EFFORTS,

AND THE PURCHASE OF A NEW COMPUTER

TO COMPLY WITH THE U-C-R. SYSTEM

REPORT MADE BY: GS DATE:
D-3 Before I Chief Carl Spirale was elected

In 1990, I could see a void in the community, crack houses, junk cashes, vehicles, "white goods," nothing was being done. I went basic to basics. Whatever problems (no matter how small) disturbed the citizens, I addressed! I made my own analogy and evaluation!
WERE THERE PROBLEMS IN IMPLEMENTING THE RESPONSE PLAN?

I DID NOT HAVE ANY FUNDS OR GRANT-MONIES TO START THIS PROJECT.

I GAVE MY WORD, (CAMPAIGN PLATFORM) THAT I WOULD MAKE A DIFFERENCE

IF I WAS ELECTED,

I KNEW I WOULD HAVE PROBLEMS TRYING TO ENFORCE CIVIL LAWS, ORDER,

BECAUSE MY PROGRAM WAS A FIRST.

NO ELECTED MAYOR, POLICE CHIEF, HAS EVER TAKEN ON A PROJECT LIKE THIS IN GRAMERCY!
If there was no improvements, what other systemic efforts were considered?

Every thing I did, was an improvement! Dist. 1 in Gramercy was never touched (face lift) in the 100 year (as of 1995) history of Gramercy.
WHAT RESPONSE GOALS WERE ACCOMPLISHED?

WHILE I WAS ENFORCING THE CIVIL-LAWS ORD(S), MY PATROL OFFICERS WERE ENFORCING THE CRIMINAL LAWS, AND TRAFFIC VIOLATORS.

RUNNING RADAR AT OUR CITY LIMITS.

DETER POTENTIAL CRIMINAL(S) COMING INTO OUR CITY, VIA 5 LA STATE HWY, AND I-155 HWY,(61), AND I-10.

I CONSIDER RUNNING RADAR A FIRST STEP IN OUR C.O.P.P. PROGRAM.

REPORT MADE BY: CS. DATE:_________
D:7 HOW DID YOU MEASURE YOUR RESULTS?

RESULTS WERE MEASURED, NOT BY THE NUMBER OF ARRESTS, BUT BY A REDUCTION IN COMPLAINT CALLS FROM THE ("HOT SLOTS") CRIMINAL ACTIVITY AREAS.

TO DATE, COMPLAINTS ARE CITED TO ME AT OUR TOWN HALL MEETINGS EACH MONTH FROM THE CONCERNED CITIZENS ASSOC. ET AL.
How could you have made the response more effective?

As stated, I had no input from Mayor and Council in 1991 and 1992.

I had no grant monies to fund the costs; if I would have had the aforementioned, I would have finished the biggest part of the program in 2 years, or sooner!
Was there a concern about - displacement, pushing the problem some where else?

At that time (1991) I was most concerned about our city's problems. I did not care where the street gangs, or drug dealers relocated, as long as they left Gramercy. As it worked out, our neighboring Police Dept's, government(s), etc. started a clean up program(s).
WILL YOUR RESPONSE REQUIRE MONITORING, OR CONTINUING EFFORT TO MAINTAIN YOUR RESULTS?

D-10 THE RESPONSE IS ON-GOING TO DATE, BUT ON A SMALLER SCALE:

EXAMPLE: WHERE A PROBLEM STRUCTURE ONCE STOOD, ON A LOT WITH SEVERAL JUNK VEHICLES, THAT WERE MOVED, GRASS AND WEEDS HAS TO BE CUT, ETC.

ALSO, I SCAN THE NEIGHBOR HOOD ON A REGULAR BASIS, FOR POTENTIAL PROBLEMS.
Gramercy Police Department
SUPPLEMENTARY REPORT
Community Policing

Data 6-26-97  Case No.: 3  Page No.: 3

-- AGENCY AND OFFICER INFORMATION --

1. AT WHAT LEVEL OF THE POLICE ORGANIZATION WAS THIS PROBLEM SOLVING INITIATIVE ADOPTED?

1-3

I CHIEF CARL SPIZALE, ALONE, TOOK ON THIS PROJECT, BECAUSE OF NO BACKING FROM CITY HALL.

STATED AT FEB. 1991 TOWN MEETING "THAT'S YOUR BABY!"

NOTE: "OPEN A CAN OF WORMS ANOTHER TERM USED BY LN. ATTY; MEANS: WHEN SOME LAWS HAVE BEEN DORMANT FOR A LONG TIME: EXAMPLE: CONDUNNING PROPERTY; THE ESTATE, HEIRS, RAISE CONCERN"

REPORT MADE BY: ___________________________ DATE: ________________
3-2 Did officers or management receive any training (C.O.P.P.) or problem solving, before this project began or during its execution?

I, Chief Carl Spizale read everything the Dept of Justice sent me, along with news articles. In my mind, it was self-evident about the problem(s) and how to solve them.

REPORT MADE BY: CS DATE: 
Were additional incentives given to police officers who engaged in the problem solving?

My officers were instructed to be visible in the community get out of police unit (striped marked unit) and talk to some of the citizens, especially the juveniles, and school kids.

Very important: get on a first-name basis, "sell your self to the community, they pay your salary."
WHAT RESOURCES AND GUIDELINES, MANUALS, PAST PROBLEM-SOLVING EXAMPLES WERE USED?

3-4

MY COLLECTION, 100+ PHOTO'S BEFORE AND AFTER OF PROBLEM(S)

ARE IN OUR POLICE LIBRARY.

ALL C.O.P. MANUALS SENT BY DEPT. OF JUSTICE WERE DISSEMINATED.
WHAT ISSUES, PROBLEMS WERE IDENTIFIED WITH THE PROBLEM SOLVING MODEL?

3-5 THE OLD METHODS, "STRONG ARM TACTICS", POLICE OFFICER ATTITUDE
SOME CITIZENS AND SMALL KIDS AFRAID OF THE "MAN IN BLUE"
HAD TO BE REVERSED!
"THE MAN IN BLUE IS A FRIEND OF "YOU"
What general resource (monetary and or personnel) commitments were made to this project, and of those resources, what went beyond the existing dept. budget?

3-6 I did a lot of lobbying with our parish officials, especially around election time, and went to the private sector for help, along with lots of long hours, and determination to fulfill my promise, goal etc.

Funding sources: next page.